



Iraq Reconstruction Update

A Weekly Progress & News Report

02.06.06



PROJECT CLOSE-UP

BASE CAMP ADDER, Iraq – One of three sunken wrecks successfully removed from the navigation channel at Khor Az Zubayr Port. This removal will allow unobstructed use of key docks at Iraq's busiest port. The wrecks were discovered in the soft sediment bottom while dredging the channel to get an 11-meter depth. (Photo by Suzanne M. Fournier)

Notable Quotes

"Iraqis are taking the lead in providing essential services. These projects are contracted by Iraqis, supervised by Iraqis, and worked on by Iraqis."

Lt. Col. Jamie Gayton, Commander
3rd Infantry Division
Brigade Troops Battalion

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Dr. Azhar Al-Shakhly, Iraq's State Ministry for Woman Affairs, speaks on women-owned businesses.

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Progress Dispatches

Baghdad Transfer Stations Complete

Construction is complete on three solid waste transfer station projects that substantially increase waste removal capabilities in the Baghdad Governorate. Each project required construction of a solid waste transfer station, included a worksite structure for employees, as well as security fences and gates. The three projects ranged from \$157,000 to \$279,000.

Police Station Project Increases Vehicle Inspection Point

A police station project in Amara, Maysan Governorate has been completed. The \$595,000 project includes a permanent vehicle checkpoint with two blast-protected vehicle inspection pads, two security buildings, and concrete perimeter walls. This project will increase the security by controlling the traffic flow and providing a secure area for police to inspect vehicles for weapons and explosives.

Construction is complete on a \$526,000 water treatment repair project in Monsour, Baghdad Governorate. The project was completed last month by an Iraqi construction company. Work consisted of replacing damaged equipment and upgrading electrical control panels, mixers, pumps and air filtration units.



The Hai-al-Zhraa Water Network Connects 500 Residences

Construction is complete on the Hai-al-Zhraa Water Network, that connects 500 residences and buildings to the new network in Al Kut, Wasit Governorate. This \$328,000 project replaced an existing pipeline and also included installation of entrances to facilitate access for future repairs.

Plant Renovation Benefits 125,000 Along Euphrates

A water treatment plant renovation in the Baghdad Governorate that is estimated to benefit more than 125,000 residents has been completed. The \$295,000 project included repairs to the existing facility and cleaning a 34-meter-wide sedimentation basin that services areas along the Euphrates River.

Did You Know? The new \$1.9 million Sayranban point of entry project, near Penjawan, Al Sulaymaniyah Province will now provide the Iraqi Border Patrol and Ministry of Interior a facility to closely monitor and control the passage of vehicles and people between Iraq and Iran.





Women Working for Women's Welfare

By Denise Calabria
Gulf Region Division
U.S. Army Corps of Engineers

BAGHDAD, Iraq - While dirt-covered construction workers toil to rebuild Iraq's decimated infrastructure, two Iraqi-born women more accustomed to "basic black with pearls", are busy erecting a different type of foundation for their female counterparts in Iraq. Their work may take place out of the limelight, yet both are highly determined in their endeavors and dedicated to realizing their goals.

The first woman, Dr. Azhar Al-Shakhly leads Iraq's State Ministry for Women Affairs. The previous government established the office that, unlike most ministries, does not have a budget. The other woman, Azza Humadi is the Women's Issue Coordinator for the U.S. Army Corps of Engineers' Gulf Region Division (GRD). Through the GRD's work funded with Iraq Relief and Reconstruction Fund (IRRF) monies, many Iraqi women-owned businesses have been highly successful in the Iraq reconstruction effort. Humadi contributes to this accomplishment and has assumed the lead in establishing an Iraqi women's database with over 200 registered, women-owned businesses.

She also regularly meets with 250 Iraqi women's organizations and other non-government offices to enhance women's participation in Iraq reconstruction. Additionally, she hosted a series of three highly successful Contracting Outreach Conferences and two round-table meetings for women during 2005. The word quickly spread about the Outreach Conferences and participation rose from 120 at the first conference, to more than 400 at the last conference held.

"Traveling outside of the international zone is not easy for me or anyone else, but you cannot expect people to support and believe in you if you don't show them that you are willing to take risks for them. I do not believe I can remain within the International Zone if I want to network and develop strong relationships," said Humadi. "Seeing the Iraqi women face to face in their own environments makes a huge difference. They want to see how you look and think - and not only via email messages," she said.



Dr. Azhar Al-Shakhly, (left) of the Iraqi State Ministry for Woman Affairs and Azza Humadi, Gulf Region Division Women's Issue Coordinator, work closely to erect a stable foundation for Iraqi females. (GRD photo Denise Calabria)

Story Continued on Page 4

UNIT ASSISTANCE: U.S., Iraqis, Clean Up Neighborhood for Eid ul-Adha Celebration

Story and Photo by U.S. Army Spc. Michael Pfaff

KIRKUK, Iraq, Jan. 25, 2006 — On many days in this city, a city marred by an ethnic divide and an infestation of insurgents, blood spilling onto the streets denotes a setback for prosperity of the people and safety of coalition forces. But, on Jan. 10, that blood wasn't the blood of innocent citizens or coalition casualties. It was the blood of an animal being sacrificed in preparation for the Eid ul-Adha feast.

Jan. 10, was the first day of Eid ul-Adha, an Iraqi holiday spanning four days. The Iraqis feasted in their homes warmed by electricity, their kids played in unpolluted streets, and they do it trusted that local police would protect them. The people weren't expecting as much during their holiday

Three days before, soldiers from the 451st Civil Affairs Battalion mounted their armored humvees and, in a joint effort with the Iraqi police, visited this neighborhood. When they arrived, they found a derelict cityscape, grim and smothered in trash. The people were reluctant to exit their homes and businesses to interact with the soldiers.

An elderly man approached and began shouting that he was upset. Staff Sgt. Ignacio A. Betancourt, a civil affairs team sergeant with the 451st, was one of the soldiers there to hear his complaints. "The trash, the electricity, and no police," Betancourt explained. "The people had three complaints when we first visited the area."

Betancourt said the Iraqi police immediately contacted the Joint Command Center, a centralized communications hub for Iraqi security forces, and within 20 minutes a truck was sent out to fix the electricity. **Story continued on Page 3**

Video Stories: Profiles of Unit Level Assistance

Soldier-Unit Stories

A school for deaf and mute children is reopened in Mosul.



Download the Video:

<http://www.dvidshub.net/vjump.php?vid=8956>





Village Dedicates New Pump

Submitted by 1st BCT PAO, 4ID/ Photos by Sgt. James Real

TAJI, Iraq — The village of Muzerfa dedicated a new irrigation pump symbolizing the cooperation between the citizens of Iraq and Coalition Forces Jan. 19.

Lt. Col. John Cross, the commander of 1st Special Troops Battalion, 1st Brigade Combat Team, 4th Infantry Division met with local leaders to dedicate the irrigation pump that will service the village and nearby farm fields.



Lt. Col. John Cross, battalion commander of 1st Special Troops Battalion, meets with local leaders from the village of Muzerfa Thursday to dedicate a new water pump that provides water to the village from the Tigris River.

“It went real well. I met Sheik Maghood and 30 men from the village related to him,” said Cross. “We turned it (the pump) on and we got water.”

After the dedication, the Soldiers from 1st STB and the local citizens enjoyed a banquet featuring local cuisine and discussed issues of mutual interest for two hours.



Water from the Tigris River is pumped into this pool for the citizens of Muzerfa Thursday using the new irrigation pump.

“They gave us a promise of lots of cooperation,” Cross added.

This is an example of what lies ahead for the new Iraq, he added, Iraqi citizens cooperating with each other and enjoying a safe and secure environment.

U.S., Iraqis, Clean Up Neighborhood...continued

“[The Iraqi police] got the electricity fixed on the spot before we left,” Betancourt said. “So, the people were happy.”

Getting the electricity fixed would only be the first step in helping this community. Soldiers from the 451st and Iraqi police returned the following two days and focused on the other two complaints. Betancourt recalled how the people’s demeanor had shifted when they arrived in the neighborhood on the second day. “On the first visit, the Iraqi police got the electricity turned on for them,” Betancourt said.

“So the people said, ‘wow, these guys are out here actually taking care of us’. So, they started feeling comfortable with them.” The next issue that needed to be taken care of was the excessive trash in the streets that locals explained was over six months worth of build up. Coordinating with the Department of Sanitation, Betancourt said the Iraqi police enlisted five trucks, a bulldozer and ten workers to remove the trash. The Iraqi police were involved in the first two visits, but on the third visit they would focus on interacting with the people.



U.S. Army Staff Sgt. Ignacio A. Betancourt speaks with an Iraqi youth in a neighborhood reportedly troublesome to coalition forces. Civil Affairs has been working with the Iraqi police for several days to develop a relationship with the community.

Thanks to the Iraqi police and the 451st Civil Affairs Detachment, the people in this neighborhood can spend their days of Eid ul-Adha visiting and relaxing with each other instead of worrying about their children being cold or waist deep in filth.

Betancourt said unlike other foreign countries, where civil affairs might be building schools or digging wells to promote a community, in Iraq there is something different that needs to be built. It’s a trust between a community and its protectors; something you can’t touch, but can definitely see.

“Coalition forces are not going to be in Iraq forever,” Betancourt said. “If a trust is not built between the Iraqi police and the local populace, we’re basically defeating ourselves. However, if we start letting the Iraqi police build a relationship with the local populace, it is helping us pull out of the country eventually and feel comfortable knowing the Iraqi police and Iraqi people are working with each other.”





Women Working for Women's Welfare...Continued from Page 2

Due to targeted efforts over the past year, over 250 Iraqi women-owned businesses have vetted contracts with GRD for reconstruction work, representing approximately \$200 million of construction and non-construction contracts. The contracts range from full-scale engineering design and constructing buildings to digging wells, to supplying construction and office materials, to custodial services. Each month, women-owned businesses compete for and earn approximately 15 new contracts in Iraq – revealing a pattern of slow-but-steady progress.

In a recent visit to Al-Shakhly's office, Humadi translated while the official explained that function of the State Ministry for Women's Affairs is to develop projects and future strategic plans to educate both internal and external audiences about women. Two of its objectives are the education of women and the improvement of laws to help improve Iraqi women's social and financial standing.

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Al-Shakhly's span of control is limited. Without her own budget, she must rely upon the Minister of Planning to approve her projects. As such, she firmly believes that Iraq needs a Ministry for Women's Affairs. "For the time being, because of the situation of how women are looked at here in Iraq, we need this. We still have many people believing that the woman is less than the man [is] and must be behind him," said Al-Shakhly.

Iraqi females constitute 61 percent of the country's total population and Humadi believes that Iraqi women should be both participants in and beneficiaries of Iraqi reconstruction activities. "This is why we have a special program to facilitate the involvement of Iraqi women-owned businesses in the reconstruction process," she said.

"In addition, we want to assist the capacity development in the Ministry for Women's Affairs through internship programs and special training. We would like to see more women in business as well as operating their own businesses and taking leadership positions," said Humadi.

Both women admitted that times were not always as difficult for Iraqi women. Iraq appointed its first female judge in the 1950s, and in 1959, the first female Iraqi minister held office. The women said that even into the 1970s, Iraq's societal roles were much more relaxed and there were mixed clubs, parties, and weddings.

Iraqi females constitute 61 percent of the country's total population and Humadi believes that Iraqi women should be both participants in and beneficiaries of Iraqi reconstruction activities.

"In the Middle East, sometimes the mentality works against the woman [similar to] the way they used to think in the old days. For us living here in Baghdad, we never had the feeling that society was against women," said Al-Shakhly.

She believes the change spread to Iraq after significant power shifts took place in the Middle East.

Al-Shakhly, however, remains undaunted. She is working on an education project designed to improve literacy for Iraqi women who left school and are too old to go back. The project would target women in the north, south, central, and rural portions of the country and while the Minister of Planning recently approved her proposal, she has not yet received the money. Mobile health care is another of her ideas but that, too, requires funds.

Al-Shakhly admits to worrying about the potential for "brain drain" if younger, educated Iraqis choose to leave their homeland.

"I consider myself the mother of Iraq," the trained lawyer and mother of three sons said, "so I would offer the following advice to those thinking of leaving the country." "You have to be patient ... the same as what happened after the earthquake. Usually, after an earthquake, you have many problems. You must be patient to see it through."





Maj. Gen Urias Addresses Engineer Society



Maj. Gen. John M. Urias, Commanding General, Joint Contracting Command in Iraq (JCC-I) addressing the Baghdad Chapter of the Society of American Military Engineers at its monthly meeting.

He challenged his audience by sharing his views on topics such as the key customers and mission of the JCC-I, the importance of capacity building, and recognizing the significance of contracting on the battlefield.

(GRD photo Denise Calabria)

Mosul Upgrades

By Claude D. McKinney
U.S. Army Corps of Engineers

MOSUL, Iraq - In a city with a population over 1.75 million, sewer upgrade projects seem to come in small steps. Most residents may not even notice the improvement unless it is their street that just received the sewer installation. That is the case in a subdivision neighborhood within the largest city of northern Iraq, Mosul.

A new pipe has been buried which carries away the waste from 6,000 residents of the neighborhood. The only evidence of the activity is a stretch of new pavement down the middle of the road. Little by little, the open-surface waste water system used for as long as the city has been in place is being replaced by underground piping transporting the sewage to treatment plants. In some cases, as with this one, a more modern system was neglected and allowed to deteriorate to such a state that it is now broken and needs replacing.

"The benefit is of these projects is far greater than just to providing 6,000 here and 7,000 there, an upgraded sewer system. These projects address a broad health issue. As surface sewage and contaminated ground water is removed from neighborhoods, the spread of disease is lessened," said Lee Kenderdine, the U.S. Army Corps of Engineers Resident Engineer.

BEFORE AND AFTER: Taji Military Base



The theater facility on Taji military base will soon be available to the 15,000 Iraqi troops there for training, graduation ceremonies, and other special events. Work included removal of the old roof, new upholstery for the 500 seats, and a new restroom area. The \$754,000 contract was awarded June 6, 2005, with a completion date of late Jan. 2006.

This facility (which includes a stage) provides the Iraqi military a facility for lectures, training videos, entertainment, and graduation ceremonies. (Iraqi soldiers attend 3-5 week schools at Taji ranging from engineering to logistics support.) It is believed the original theater was built in the 1960s.



Iraq Reconstruction Update



Projects at a Glance (As of: February 4, 2006)

Compiled by Katie Wall, PCO

- \$7.429 billion has been disbursed, representing over 57% of total funds (as of January 28, 2006)
- 2,708 projects starts (out of 2,980 planned projects). This number includes 357 projects funded under the Accelerated Iraqi Reconstruction Program (AIRP)
- 2,012 projects are complete, including 320 that are funded under the AIRP

Reconstruction Sector	Project Type	# Under Construction*	# Completed*
Health & Education	Schools	11	792
	Primary Health Care Centers	137	5
	Hospital Projects	16	6
	Public Buildings	2	4
Public Works & Water	Potable Water Projects	94	127
	Sewer Projects	5	2
Security & Justice	Fire Stations	23	63
	Border Posts	74	95
	Military Base Projects	22	54
	Police Facilities	57	291
Transportation & Communication	Railroad Stations	18	54
	Village Roads	21	16
	Ports Projects	2	3
	Postal Facilities	1	11
	Airport Projects (FAA certified ready)	8	5
	Expressways	3	0
Electricity	Distribution Projects (including Substations)	92	87
	Transmission Projects	15	9
	Power Generation Projects	5	14
Oil	Dedicated Power Plants	1	3
	Water Injection Pump Stations	0	8

* Note: Does not include projects funded by the Development Fund for Iraq.

Source: Multiple PCO Management Reports





Sector Overview: Current Status – End State

Compiled By: John Daley, PCO



Sector	Current Status	End State
Electricity	1,416 MW capacity added Increased Power Generation to 900K Homes Improved Electricity Distribution to over 450K Homes	1,556 MW capacity added Increased Power Generation to 1,230K Homes Improved Electricity Distribution to over 1,450K Homes
Oil	2.5 Million Barrels Per Day (MBPD) production capacity 1.7 MBPD produced	3.0 MBPD crude oil capacity
Water & Sewer	Added 175,000 cubic meters per day of water treatment capacity (benefit an estimated 756,000 Iraqis). 31,000 hectares of additional irrigated land	Additional 897,000 cubic meters per day of water treatment capacity (will benefit approximately 3.6 million Iraqis.) 251,000 hectares of additional irrigated land
Health	5 primary healthcare centers completed and 137 under construction	Population of 5 to 6.5 million Iraqis served in completed primary healthcare centers
Education	792 schools providing classrooms for 315,000 students	800 schools providing classrooms for 320,000 students
Security & Justice	132 border forts completed*	247 border forts will secure 2,400 KM of border*
Transportation	224 Kilometers (KM) or 53% of planned improved village roads Provided emergency response dispatch system ('911' service) covering 5.8 million citizens of Baghdad	424 KM of improved village roads 158 KM of improved major roads Provide emergency response dispatch system ('911' service) covering 12 million Iraqis in 15 cities

* Includes MNSTC-I managed projects

As of: February 5, 2006 Source: Multiple GRD-PCO Management Reports





Capacity Development: Spotlight on PCO Design/Build Contractors

Compiled By, Sheryl Lewis
Director, PCO-Washington Capacity Development .

Background: Supporting the participation of Iraqi women and women-owned businesses in Iraq reconstruction is a primary goal of the PCO. The PCO, in conjunction with its sixteen prime contractors, the Gulf Region Division, and the Joint Contracting Command – Iraq, have held a number of bidding seminars throughout Iraq to help women business owners understand the bidding process so that they can bid on some of the many contracts available through the reconstruction process. Each bidding conference has attracted 20-40 women-owned businesses; the outcome of which has led to over 200 contracts awarded to Iraqi women-owned businesses. Thirteen of these contracts were awarded in December.

Case Study: An Iraqi women-owned construction business recently completed the rehabilitation of the Baghdad Central Railway Station. The rehabilitation project started Aug. 12, 2004 and the station was inaugurated Dec. 31, 2005. The total cost of the project was over \$6.3 million.



Two Iraqi business owners in front of the completed Central Railway Station which was constructed by a woman-owned firm.



GRD/PCO women's issues coordinator and the owner of Al-Munshed Al-Arabi Construction Company.

Related Capacity Development News:

United States Institute of Peace Conference

A conference entitled "**Economic Empowerment of Women In Iraq: The Way Forward**" is being sponsored by the U.S. Department of State, U.S. Department of Defense and the U.S. Agency for International Development.

The conference will focus on:

- What is the significance of the women's role in the economic development of Iraq?
- What challenges lie ahead for the economic empowerment of women in Iraq?
- What can the international community do to enhance the economic participation and leadership of women in Iraq?



Speakers Include:

The Honorable Rend Al-Rahim Francke
The Iraq Foundation

Karen L. Durham-Agullera
Iraq Project and Contracting Office, U.S. Department of Defense

Nadla Dawood
Office of Iraq Reconstruction, U.S. Agency for International Development

Merriam Mashatt
Iraq Project and Contracting Office, U.S. Department of Defense

NOTE: The Iraq Reconstruction Update newsletter will post follow-ups from this conference in future editions.

(USIP Website: <http://www.usip.org/>)

RECOMMENDED READING:

An article written by Sheryl Lewis and Merriam Mashatt entitled "Oil Reconstruction in Iraq: Progress and Challenges" was printed in the 19, 2005 edition of the *Oil & Gas Journal*. The article discusses the status of construction in the sector as well as ongoing capacity development efforts being undertaken to facilitate sustainability. *Read the article:*

[http://www.rebuilding-](http://www.rebuilding-iraq.net/pls/portal/docs/PAGE/PCO_CONTENT/FILES/EMAILSIZE_PCO_OILANDGASJOURNAL121905.PDF)

[iraq.net/pls/portal/docs/PAGE/PCO_CONTENT/FILES/EMAILSIZE_PCO_OILANDGASJOURNAL121905.PDF](http://www.rebuilding-iraq.net/pls/portal/docs/PAGE/PCO_CONTENT/FILES/EMAILSIZE_PCO_OILANDGASJOURNAL121905.PDF)





Ambassador Khalilzid Views Iraq Health Care Improvements

Story and Photo by Norris Jones
U.S. Army Corps of Engineers

BAGHDAD, Iraq – Regardless of politics, Iraq deserves the best medical care possible, said U.S. Ambassador Dr. Zalmay Khalilzad during a recent visit to Alwaiya Children's Hospital in Baghdad. "Our goal is to get Iraq to stand on its own, take care of itself, Iraqis looking after Iraqis," he continued. "We're proud and pleased as Americans to be able to help in any way we can."



Dr. Zalmay Khalilzid, U.S. Ambassador to Iraq (center, standing), and Ammar Al-Saffar, Iraq's Deputy Minister of Health (standing, right) were among those visiting the Alwaiya Children's Hospital recently.

Work is underway to renovate Alwaiya Children's Hospital, which sees 300 youngsters daily, from newborns up. The \$2.9 million project is upgrading and modernizing the 217-bed facility's capabilities. Upgrades include a new water purification system, new air conditioning and heating system, medical waste incinerator, oxygen plant and central vacuum system, nurse call system, intercom paging system, data communications network, new toilets, showers and sinks. Additionally, workers will install a new exhaust system to remove unhealthy air and odors, a new generator system for emergency power, new lighting, and new surface treatments, and perform structural repair. Three Baghdad medical schools use Alwaiya Children's Hospital for internships and about 70 percent of the construction is completed.

Dr. Khalilzad pointed out Alwaiya is part of a broader effort to help Iraq. "The U.S. is renovating some 19 hospitals across Iraq, and building a new one in Basrah." In addition, 142 primary healthcare centers are being constructed. He announced that in addition to the reconstruction efforts, the U.S. would be contributing over \$70 million in medical equipment and medicine across Iraq.

Gritty...But Vital Work in East Baghdad



Iraqi workers upgrading a water network project in East Baghdad that includes new pipe and fire hydrant installation. (Photo by Norris Jones)



He said Iraq has a long way to go; especially considering how little was invested in the last decade. Under Saddam Hussein, Iraq had high rates of infant and child mortality. One of every four children under age five was chronically malnourished. One in eight died before their fifth birthday. Dr. Khalilzad noted that in 2002, Saddam's government spent just \$16 million for health care for the entire country.

"Children are important to the future of this country. For Iraq to be successful, it needs to be able to take care of its citizens."

Ammar Al-Saffar, Deputy Minister of Health, joined Dr. Khalilzad on the visit and said one of their goals was cutting Iraq's infant mortality rate in half. In 2005, 3.62 million children were immunized against measles, mumps, and rubella and 4.5 million against polio.

Alwaiya Children's Hospital Administrator, Dr. Tariff Rahman, said it would be great when the hospital's reconstruction is finished. He was also pleased to hear Dr. Khalilzad's announcement about the authorization for additional equipment and medicine.





Iraq FAQ

What are "governorates"?

Iraq is divided into 18 administrative boundaries called governorates or provinces ("muhafazat" in Arabic).

The 18 governorates are: Al Anbar, Al Basrah, Al Muthanna, Al Qadisiyah, An Najaf, Irbil, As Sulaymaniyah, Kirkuk, Babil, Baghdad, Dahuk, Dhi Qar, Diyala, Karbala', Maysan, Ninawa, Salah ad Din, Wasit.



World Bank Project News Brief

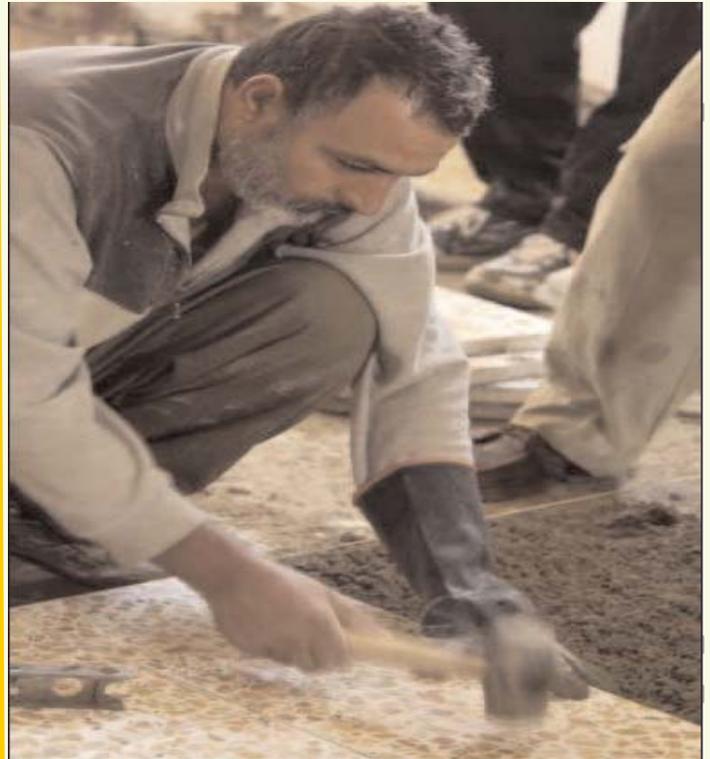
As of July 2005, the World Bank has financed 12 operations in the country or a total original commitment of US \$156.2 million. The World Bank's portfolio, as of July 2005, in Iraq comprises of seven active projects.



The seven projects include:

- Emergency Community Infrastructure Rehabilitation
- Emergency Water, Sanitation, and Urbanization
- Emergency Baghdad Water Supply
- Emergency Health
- Emergency Private Sector Development
- Emergency School Construction and Rehabilitation
- Iraq Emergency Textbook Provision

Hammering to Completion



An Iraqi construction worker hammers down tile at an Iraqi Highway Police Headquarters construction site in Fawwar. (Photo by Senior Airman Patrick J. Dixon)



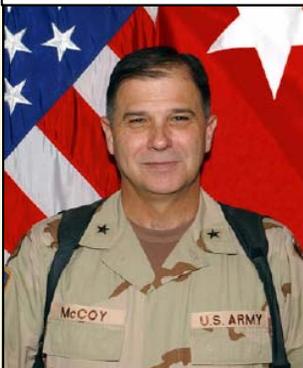
Spotlight on Leadership: Brig. Gen. William H. McCoy, Jr.

Brig. Gen. (Promotable) McCoy is dual-hatted as the Commanding General, Gulf Region Division, U.S. Army Corps of Engineers, and is Director, Project & Contracting Office.



**US Army Corps
of Engineers®**

Brigadier General William H. McCoy, Jr. Commanding General



A native of Texas, BG McCoy graduated from Texas A&M University with a Bachelor of Science degree in Building Construction. He was commissioned in the Corps of Engineers in 1974 and is a graduate of the Engineer Officer Basic and Advance Course, the Combined Arms Services Staff School, the Command and General Staff College, the Armed Forces Staff College and the United States Army War College.

His assignments include duty as a Platoon Leader, 17th Engineer Battalion, Fort Hood, Texas; Platoon Leader and Company Executive Officer, 237th Engineer Battalion, Heilbronn, Germany; Company Commander, 8th Engineer Battalion, Fort Hood, Texas; Engineer Advisor in Saudi Arabia; Project Engineer in the Albuquerque Engineer District with duty in Pueblo, Colorado; Engineer Staff Officer in the Installation Support Activity-Europe and in ODCSENGR, USAREUR and 7th Army, Heidelberg, Germany; Engineer Plans Officer, Staff Engineer Section, III Corps; S3 and Executive Officer, 17th Engineer Battalion, Fort Hood, Texas; Staff Officer, Army ODCSOPS, Pentagon; Army Research Fellow, RAND Corporation, Santa Monica, California; Executive Officer, USARSO DCSSENGR, Fort Clayton, Panama; Commander, 536th Engineer Battalion (Combat) (Heavy), Fort Kobbe, Panama; Deputy Director of the Maneuver Support Battle Lab, Fort Leonard Wood, Missouri; Director of Engineer Operations, ODCSENGR, Headquarters, USAREUR and 7th Army, Heidelberg, Germany; Commander, 130th Engineer Brigade, Hanau, Germany; and Chief of Staff, 1st Armored Division, Wiesbaden, Germany. He was assigned as the Deputy Chief of Staff, Engineer, USAREUR and 7th Army, Heidelberg, Germany, on 29 July 2002 and dual-hatted as Commander, 18th Engineer Brigade (TA) upon its reactivation on 21 January 2003. His last position was as the Assistant Commandant of the United States Army Engineer School since 28 August 2003.

BG McCoy's military awards include the Legion of Merit, Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal, Joint Meritorious Unit Award, Army Superior Unit Award, Ehrenkreuz in Silber, Army Staff Identification Badge, and the Silver Order of the DeFleury Medal.





A Reconstruction Partnership



Office of the Assistant Secretary of the Army (ASA) for Acquisition, Logistics and Technology (ALT)

<https://webportal.saalt.army.mil/main/aae.htm>

Assistant Secretary: *The Honorable Claude M. Bolton, Jr.*

Principal Deputy to the ASA (ALT)/Director of Iraq Reconstruction and Program Management: *Mr. Dean Popps*



US Army Corps of Engineers - Gulf Region Division <http://www.grd.usace.army.mil/index.html>

Commanding General: *Brig. Gen. William H. McCoy, Jr.*

Iraq Project & Contracting Office

<http://www.rebuilding-iraq.net>

Director- Baghdad: *Brig. Gen. William H. McCoy, Jr. (dual-hatted GRD-PCO)*

Deputy Director for Reconstruction: *Ms. Kathy Johnson*

Director-Washington: *Mr. James M. Crum*



Joint Contracting Command – Iraq/Afghanistan

JCC-IA provides responsive operational contracting support to the Chief of Mission and Multi-National Corps - Iraq to efficiently acquire vital supplies, services and construction in support of the Coalition Forces and the relief and reconstruction of Iraq.

Commander: *Maj. Gen. John Urias*



Office of the Assistant Deputy Assistant Secretary of the Army (Policy and Procurement), Iraq

DASA(P&P)-I provides the necessary administrative and contracting support to the Chief of Mission, Project and Contracting Office, Multi-National Forces, and supports the humanitarian relief, reconstruction, and security of Iraq.

ADASA(P&P)-I: *Mr. Lee Thompson*



For further Iraq reconstruction and assistance information:

U.S. Agency for International Development: <http://www.usaid.gov/iraq>

U.S. Department of Commerce: <http://www.export.gov/iraq>

U.S. Embassy in Iraq: <http://iraq.usembassy.gov>

U.S. Central Command: <http://www.centcom.mil>

Multi-National Force – Iraq: <http://www.mnf-iraq.com>



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The Iraq Reconstruction Update is compiled and published by the Project and Contracting Office (Arlington, VA), Office of Strategic Communications.

Past IRU issues can be found at: http://www.dvidshub.net/index.php?script=pubs/pubs_show.php&id=201&name=Iraq%20Reconstruction%20Update

