



Iraq Reconstruction Update

A Weekly Progress & News Report

02.13.06



Soldiers inspect the site of an improvised explosive device which destroyed a portion of pipeline used to carry water to a treatment facility near Husseinia, Iraq. (Photo by Spc. Charles W. Gill)

Notable Quotes

"I cannot express the feelings of the villagers on the first day that school was opened. Many people cried. It was a day of tears ... tears to express their happiness for a new school and a new life for their kids."

Mohammed Kasim

Secondary School Educator

[Editor's Note: See mud schools photos in Jan. 25 IRU]

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Inside: Al Muhawil residents, council members, other dignitaries cut the ribbon to celebrate the opening of a new water treatment plant. **SEE THE STORY ON PAGE 2**



Progress Dispatches

Security & Justice Project Completed Ahead of Schedule

Construction was completed ahead of schedule on a \$1.9 million security and justice project in Afaq, Qadisiyah Governorate*. The Fawwar Iraqi highway police headquarters project required the construction of a new two-story building that now includes: jail areas, sleeping quarters, bathroom facilities, and a dining area. The facility also has a maintenance garage, wash bay, and fuel point. It is also self-sustainable with a primary generator and back-up generator, and water tanks. Additionally, the facility is surrounded by a perimeter wall and guard towers. Currently, 32 of the 33 police facilities projects planned for the Qadisiyah Governorate are complete

New Public Works & Water Project in Al Kut

A public works and water project in Al Kut, Wasit Governorate has been completed. The \$328,000 Hai Al Zhraa water project replaced an existing pipeline and now connects residences and buildings to the new network. Currently, five of seven planned water treatment projects in the Wasit Province are complete.

Work Continues on Line from Zafaraniya to New Baghdad

A Baghdad company has a \$425,000 contract to install a 33kv feeder line from the Kulia Al Fania substation in Zafaraniya stretching north to the Al Rasheed Camp substation in Rasheed Camp along the Tigris River and ending at the



Al Kahleeg station in the New Baghdad area. Work began last July and has a completion date of May 2006. The project requires excavating 4800 meters of trench and installing 33,000 meters of insulated cable.

Mansour Water Project Provides Distribution Network

A \$944,000 water project in Mansour, Baghdad Governorate now provides distribution network for 20,000 New Ghazaliyah district residents of NW Baghdad.

**** Editor's Note: Iraq is divided into 18 administrative boundaries called governorates or provinces.**





Streams of Water Bring Progress, Hope to Village

Story and photos by Pfc. Michael Molinaro
2nd BCT PAO, 4ID

AL MUHAWIL, Iraq - As Iraq continues its steady pace on the road to self-reliance, essential services are returning to small communities.

In the Al Muhawil muhallah, a new water treatment plant opened Sunday with a formal ribbon-cutting ceremony attended by residents and the town council.

"This opening shows that we are headed in the right direction," said Hussein Jabor, mayor of Al Muhawil. "This is a testament to the hard work of the Iraqi people and the strong partnership we have with Coalition Forces."

That partnership goes beyond patrolling the streets and tracking down terrorists, said Capt. Brian McCarthy, commander, Troop B, 1st Squadron, 10th Cavalry Regiment, 2nd Brigade Combat Team, 4th Infantry Division.

U.S. company commanders meet with local leaders in cities and villages throughout Iraq on a regular basis to assess each community's needs and find creative and cooperative ways to solve problems.



Iraq continues to complete major projects such as the new water treatment plant which opened recently. Capt. Brian McCarthy, commander, Troop B, 1st Squadron, 10th Cavalry Regiment, 2nd Brigade Combat Team, 4th Infantry Division, examines the water flow at the plant.

"We are working hand-in-hand with the Iraqi people to provide security and the ability to do good things for the people of Iraq," said McCarthy.

McCarthy and Jabor worked together on the clean water project which began two years ago with the help of Coalition Forces.

One million cubic liters of water will pump through the Al Muhawil station on a daily basis. Plans call for completion of a similar project on the other side of town later this year to bring clean drinking water to more than 20,000 residents for the first time in many years, McCarthy said.

Local area farmers benefit from the opening of the plant as well, McCarthy added, and a healthy local agricultural industry will create a stronger economy, which will profit everyone. "People need to see the progress being made," said Jabor.

"They need to know that we're taking care of the future of Iraq. Soon, our security forces will allow us to live and prosper all over this great country of ours. We will have more and more project openings and the ceremonies will get bigger and better. While residents mingle and children play in the streets, and with the opening of projects like this one, the Babil province will grow out of its fear of terrorism to one with promise and hope, said Sheik Abu Yasir. "The United States had the same troubles at one time that we have now and it succeeded," Yasir pointed out. "We believe that with hard work, we will too succeed."

See Additional Water Project Photos and Story on Page 8

UNIT ASSISTANCE: 48th Brigade Combat Team



Troops Deliver New Shoes to Children U.S. Army Spc. Sam Rogers with 48th Brigade Combat Team, receives a hug from a young Iraqi girl who is overjoyed with her new Nike shoes. Rogers helped deliver donated shoes to the Abu Tubar School near An Nasiriyah in southern Iraq. U.S. (Photo by Staff Sgt. Britt Smith)

The full story can be found at:
<http://www.defendamerica.mil/articles/jan2006/a013106dg1.html>





Town Welcomes Food Distribution Center

Story & Photo by U.S. Army Pfc. Michael A. Molinaro
2nd Brigade Combat Team, 4th Infantry Division

DIYARAH, Iraq — Residents of Diyarrah, Iraq, celebrated the opening of a food distribution center here Jan. 18.

The center enables residents to buy grain, produce and other items at low prices through a program created by the Iraqi government. "We hope this is the beginning of many openings and celebrations for us," said Saleh Hasen Alwan, the local imam. "The people of this area are in need of something like this."

The town council ensures the voices of its people are heard, said U.S. Army Capt. Ben Simms, commander, Company D, 2nd Battalion, 8th Infantry Regiment, 2nd Brigade Combat Team, 4th Infantry Division. "Diyarrah is a great success because of the town council's commitment to its people."



U.S. Army Capt. Ben Simms, a company commander in the 4th Infantry Division; Saleh Husen Alwan, Diyarrah imam; and Iraqi Capt. Majed Hady Al-Shemevy, a company commander in the 8th Iraqi Army Division, officially open the new food distribution center in Diyarrah, Iraq.

Local officials acquired funding for the project, construction workers rebuilt the structures and Iraqi soldiers secured the area so the workers were safe from terrorists. The buildings were destroyed during the initial portion of Operation Iraqi Freedom. Warlords and gang members then used the buildings to organize criminal activities until the Iraqi Army planted itself in the town, said U.S. Army Capt. Carlos Badillo, battalion public affairs officer.

The town council feels safe because of the presence of the Iraqi army, Simms said. "They are not afraid of the insurgents. This is a total nationwide effort. You have the big government helping a small community, and in turn the small community government helping its people. It proves the Iraqi government is working," said Badillo.

Capacity Development in the News

Women are Reemerging as Iraq's Economy Gains Momentum

By A. Curtin
Project and Contracting Office

WASHINGTON – In 1959, Iraq gave women the right to vote and equal protection under the law. Iraq was the first country in the Middle East to have a female minister, and at that time, there were female judges, prominent scientists, and politicians.

Forty-seven years later, Iraqi women are reemerging from the brutal regime of Saddam Hussein and are again playing an essential part in building the nation, according to Karen Durham-Aguilera, former Director of Programs for the US Army's Project and Contracting Office who spoke at a United States Institute of Peace event focused on empowering Iraqi women.

During her seven months in Iraq, Durham-Aguilera was responsible for overseeing roughly \$12.3 billion of the \$18.4 billion appropriated by Congress for Iraq reconstruction.



Iraq Project and Contracting Office panelists Merriam Mashatt, (left) former director for capacity development, Karen Durham-Aguilera (center), former director of programs and Azza Humadi, (right) women's coordinator in Iraq making a presentation at the US Institute of Peace's roundtable discussion on the economic empowerment of women in Iraq. (Photo by Katie Wall, Project & Contracting Office)

The PCO and its partner in the reconstruction effort, the U.S. Army Corps of Engineers, have made significant efforts to help Iraqi women-owned firms become proficient at winning reconstruction contracts. These efforts have resulted in hundreds of subcontracts and direct contracts going to Iraqi women-owned businesses.

Story Continued on Page 5





Youth of Al Rasheed Clean Up for a Better Future

Story by Lt. Matthew Horstman/Photo Lt. Charles Hill
HHC, 1st Bn., 502nd Inf.

BAGHDAD, Iraq -- The city council in Al Rasheed is taking positive steps to clean up the city by hiring local youth.

Soldiers from Company D, 1st Battalion, 502nd Infantry Regiment, conducting a routine area reconnaissance mission within the Al-Rasheed area, saw first-hand how the new project is going. Young workers cleaning up trash alongside the canals within the town are making a real difference in the area, said Lt. Charles Hill, a platoon leader in Co. D, 1-502 Infantry.

“The city council is seeing success in its attempt to prove its effectiveness and legitimacy to the people of Al-Rasheed via employing the local populace and establishing a sense of pride for their area.”



During the past few weeks, the young people have targeted several of the most seriously littered areas in the town, resulting in a vast improvement in the overall cleanliness and appearance of Al-Rasheed. Soldiers who regularly patrol the area applaud the city council for employing it's youth to improve the quality of life for all its residents. “The city youth are a council focus area because if they are earning money lawfully, they may be less likely to be recruited by the insurgency.”

FOB Normandy: Home of the 205th Iraqi Army Battalion

Story and Photos by Claude D. McKinney
U.S. Army Corps of Engineers

MOSUL, Iraq—Normandy ... a place from the past ... is once more the name used as an operational base for the Army.

At Forward Operating Base Normandy near Al Mansuriyah in Khanaqin District, Diyala Province, the U.S. Army Corps of Engineers is managing several contracts which will provide long term facilities for the Army of Iraq. The completion of the renovation for the barracks, offices, restrooms, showers, stores and guard room facilities will enhance living and working conditions for 205th Iraqi Army Battalion troops.

“Renovation of the dilapidated buildings at FOB Normandy is a morale builder for the Iraqi Army personnel moving in,” said Joaquin Duenas, a project engineer for the U.S. Army Corps of Engineers.

“They’ll have functional air conditioning/heating, plumbing, water, sewer and electrical systems,” he added. “These improved working and living conditions are essential upgrades to aid the Iraqi Army perform its duties.

Completing these projects will strengthen Iraq’s ability to govern themselves.”



Guard Building and area , to be used by the 205th IA Battalion.



Renovated soldier “bunk-house”.



Story Continued...Women Reemerging from Iraq's Reconstruction

The United States Institute of Peace roundtable discussion, entitled "Economic Empowerment of Women in Iraq: The Way Forward" included a wide range of government and nongovernmental organizations as well as Iraqi citizens. The conference was held on Feb. 1, 2006 and included presentations and panel discussions on the challenges that lie ahead for the economic empowerment for Iraqi woman and the role of the international community in enhancing the economic participation and leadership of women in Iraq.

Iraqi-American Azza Humadi, PCO women's coordinator, also spoke at the event. In order to reach out to Iraqi businesswomen, Humadi frequently travels outside of the safety of the International Zone in Baghdad to assist Iraqi women in their efforts to bid on and win contracts. Armed with information she collected on over 400 Iraqi women-owned companies, Humadi literally goes door-to-door marketing these firms to the international design/build contractors on the ground.

Humadi and Durham-Aguilera have been introducing Iraqi women-owned businesses to contractors for over a year through a series of conferences. This effort to include women has resulted in over 250 subcontracts going to Iraqi women-owned firms worth over \$200 million. In addition, seven direct contracts have been awarded to Iraqi women-owned firms worth over \$7.4 M. The types of contracts range from large-scale construction projects to delivery of materials.

Merriam Mashatt, former PCO Director of Capacity Development, noted that most of the prime contracts contain unique language that requires contractors to facilitate the participation of Iraqi women.



In addition to contracting with women-owned businesses, Mashatt reported at the conference on the successful efforts of PCO contractors to hire and train thousands of individual Iraqi women. According to Mashatt, although not all sectors have been counted, Iraqi women participants have received more than 44,000 hours of training in a wide range of skills. Progress is monitored on the overall capacity development effort through a PCO-developed, web-based, management tool entitled the "Subcontractor Excellence Program Database."

This tool tracks the number of subcontracts going to Iraqi firms and the number of individual Iraqis hired and trained by each contractor. Mashatt noted that in addition to tracking overall progress, the database is designed to produce specific reports on participation of Iraqi women.

"We encourage PCO contractors to grant opportunities to all Iraqis – both men and women. Given the challenges faced by Iraqi women, however, we are collecting detailed information to measure the inclusion of women," Mashatt reported. "We are able to track contractor progress at a very detailed level, such as the number of Iraqi women engineers hired directly by each contractor and the number of training hours these women have received."

Other organizations at the conference discussed a wide range of activities that are helping to engage women in the private sector. The roundtable ended with a series of recommendations on furthering women's economic empowerment as the Iraqi economy gains momentum in the coming years.

Learn More About Capacity Development -- Pamphlet Download

Capacity development is central to the Iraq reconstruction effort and provides the first step in building a foundation for the transfer of control for completed facilities to Iraqi management.

To learn more: <http://www.rebuilding-iraq.net>



Iraq Reconstruction Update



Projects at a Glance (As of: February 10, 2006)

Compiled by Katie Wall, PCO

- \$7.544 billion has been disbursed, representing over 58% of total funds (as of February 8, 2006)
- 2,680 projects starts (out of 2,950 planned projects). This number includes 356 projects funded under the Accelerated Iraqi Reconstruction Program (AIRP)
- 2,012 projects are complete, including 321 that are funded under the AIRP

Reconstruction Sector	Project Type	# Under Construction*	# Completed*
Health & Education	Schools	8	795
	Primary Health Care Centers	137	5
	Hospital Projects	16	6
	Public Buildings	0	4
Public Works & Water	Potable Water Projects	95	127
	Sewer Projects	5	2
Security & Justice	Fire Stations	24	63
	Military Base Projects	14	49
	Police Facilities	50	289
Transportation & Communication	Railroad Stations	18	54
	Village Roads	21	16
	Ports Projects	2	3
	Postal Facilities	1	11
	Airport Projects (FAA certified ready)	8	5
	Expressways	3	0
Electricity	Distribution Projects (including Substations)	92	87
	Transmission Projects	15	9
	Power Generation Projects	2	17
Oil	Dedicated Power Plants	1	3
	Water Injection Pump Stations	0	8

* Note: Does not include projects funded by the Development Fund for Iraq.

Source: Multiple PCO Management Reports



Sector Overview: Current Status – End State

Compiled By: John Daley, PCO



Sector	Current Status	End State
Electricity	1,366 MW capacity added Increased Power Generation to 1200K Homes Improved Electricity Distribution to over 130K Homes	1,523 MW capacity added Increased Power Generation to 1,300K Homes Improved Electricity Distribution to over 600K Homes
Oil	2.5 Million Barrels Per Day (MBPD) production capacity 1.6 MBPD produced	3.0 MBPD crude oil capacity
Water & Sewer	Added 181,000 cubic meters per day of water treatment capacity (benefit an estimated 756,000 Iraqis). 31,000 hectares of additional irrigated land	Additional 897,000 cubic meters per day of water treatment capacity (will benefit approximately 3.6 million Iraqis.) 251,000 hectares of additional irrigated land
Health	5 primary healthcare centers completed and 137 under construction	Population of 5 to 6.5 million Iraqis served in completed primary healthcare centers
Education	795 schools providing classrooms for 315,000 students	800 schools providing classrooms for 320,000 students
Security & Justice	289 police facilities completed	341 police facilities
Transportation	224 Kilometers (KM) or 53% of planned improved village roads Provided emergency response dispatch system ('911' service) covering 5.8 million citizens of Baghdad	424 KM of improved village roads 158 KM of improved major roads Provide emergency response dispatch system ('911' service) covering 12 million Iraqis in 15 cities

As of: February 10, 2006 Source: Multiple GRD-PCO Management Reports





Water Treatment Plant in Sadr Al-Yousefiyah is Renovated

2nd Lt. Brett Matzenbacher
2nd BCT, 101st Airborne Division

BAGHDAD, Iraq -- Clean drinking water had been in critically short supply in south Baghdad.

However, through hard work and the close cooperation between local leaders and U.S. Soldiers, water is gradually being turned back on throughout this region. One example is the Sadr Al-Yousefiyah Water Treatment Plant renovation.

"This plant is capable of supplying potable water to residents throughout the northwestern portion of the Nahia of Yousefiyah," said Maj. Eric McFadden, Project Manager, 2nd Brigade Combat Team, 101st Airborne Division.

Clean drinking water provided by the plant will reduce the number of illnesses associated with contaminated water.

Local residents have also benefited in other ways. The Iraqi government hired local contractors and laborers to design and carry out the work, providing jobs to many locals.

A full time staff will also be trained to run and maintain the plant now that it has been brought back to operational status.

Although a significant achievement in its own right, this project is not unique. Rather, it is one of more than a dozen ongoing or completed projects focusing on improving the treatment, storage and distribution of water in South Baghdad.

This project covers a wide scope of undertakings, from cleaning canals in order to facilitate irrigation for local farmers to completely renovating a dilapidated treatment facility.

For example, the recent completion of a number of regional water projects led to the water treatment plants in Mahmoudiyah and Yousefiyah becoming operational for the first time in years. Consequently, the rebuilt water networks are now bringing fresh water into the homes of the local populace.

"Our goal is to link together these pockets of progress," McFadden said, "so every resident, not just those in urban areas, can benefit from the improvements being made."

Water Project Photo Briefing

Facility Receives Quality Control Visit



A quality control visit by Army engineers and civil officers at a water treatment facility in Rashadiya, Iraq. The visit was to ensure that pipes which had been improperly installed were being removed to make way for new pipe. (Photo by Spc. Charles W. Gill)

Safe Drinking Water for Rural Area



Drinking water will soon be available to more than 200 families living in small communities from Al Basheer to Immam Akare in Wassit Governorate, just southeast of Baghdad. The U.S. Army Corps of Engineers built the treatment system to bring water to families that have never had running water in their villages. (Photo by Suzanne M. Fournier)

New Irrigation Pump for Muzerfa



Water from the Tigris River is pumped into this pool for Muzerfa residents using the new irrigation pump. (Photo by Sgt. James Real, 1st STB, 1st BCT, 4th Inf. Div.)





Photo Essay: Diwaniyah Primary Health Care Clinic Project

By Senior Airman Jason T. Bailey



The primary health clinic project progresses.



An Iraqi construction worker carries a container full of water that will be used for mixing cement.



A provincial program manager tours a site with a U.S. Army Corps of Engineers representative.



A works pours water on a brick wall.



Iraqi construction workers in the process of building a primary health clinic



Barry Stuard (center) with the U.S. Army Corps of Engineers, speaks with Iraqi contractors about construction methods.



An Iraqi construction worker, contracted by the U.S. Army Corps of Engineers, carries mortar at the project site.



An Iraqi construction worker spreads mortar.





Leadership Spotlight: Maj. Gen. Darryl A. Scott – Commander, Joint Contracting Command



On Feb 2, 2006, Maj. Gen. Darryl A. Scott, USAF, assumed command of the Joint Contracting Command – Iraq/Afghanistan (JCC-IA) replacing Maj. Gen. John Urias, USA, at a change of command ceremony in Baghdad.

JCC-IA is responsible for centralized contracting operations and contracting support to all Multinational Forces – Iraq and Combined Forces Command – Afghanistan (CFC-A) organizations in both theaters. JCC-IA commands two subordinate units: PARC-Forces, which is responsible for contracting operations and support to the Multinational Corps – Iraq and CFC-A forces, as well as the PARC-Reconstruction, which is responsible for contracting operations and support to the Department of State, Gulf Region Division/Project & Contracting Office, and the Multi-National Security Transition Command – Iraq.

Prior to this assignment, Gen. Scott was Director, Defense Contract Management Agency, Alexandria, Va. where he was responsible for leading more than 11,500 military and civilian managers and technical experts in performing worldwide acquisition life-cycle contract management for Department of Defense weapon system programs, spares, supplies and services.

Gen. Scott entered the Air Force after graduating from the U.S. Air Force Academy in June 1974. After initial assignments in computer operations, he transitioned to the contracting career field. He has subsequently served as a principal contracting officer for space, missile, aircraft, and command, control, communications, computers, intelligence, surveillance and reconnaissance systems. He has twice commanded and has served staff tours at both major command and Air Staff levels.

His education includes: Bachelor of Science degree in economics, U.S. Air Force Academy, Colorado Springs, Colo.; Distinguished Graduate, Squadron Officer School, Maxwell AFB, Ala.; Master's degree in logistics management, with distinction, Air Force Institute of Technology Graduate School of Systems and Logistics, Wright-Patterson AFB, Ohio; Air Command and Staff College, Maxwell AFB, Ala.; Distinguished Graduate, Industrial College of the Armed Forces, Fort Lesley J. McNair, Washington, D.C.

Gen Scott's awards and decorations include: Legion of Merit with oak leaf cluster; Defense Meritorious Service Medal; Meritorious Service Medal with two oak leaf clusters; Air Force Commendation Medal.

Change of Command Photos

Photos Courtesy of JCC-IA



Maj. Gen. Scott receiving the JCC-IA organizational flag.



Gen. George W. Casey, Jr., Commanding General, MNF-I and Maj. Gen. Scott.



Gen. Casey, Maj. Gen. Urias, and Maj. Gen. Scott salute the flag.





Northwest Regional Control Center will Stabilize and Control Electricity

Story and Photo by Polli Barnes Keller
Gulf Region North
U.S. Army Corps of Engineers

MOSUL, Iraq—There is no totally functioning system in Iraq designed to tie all the elements and control functions of the National Electrical Network together. The Northwest Regional Control Center, or NRCC—a \$4.9M system developed to improve the reliability of the country-wide automatic monitoring and control system—is under construction in the Northern provinces. This control center is being built by local construction companies while the U.S. Army Corps of Engineers provides quality assurance on the project.



One of many substations that allow monitoring and control of power production and transmission in the Northern Region providing a more stable electrical system.

The objective of the system is to improve the operation and reliability of the electrical network's communications and Supervisory Control and Data Acquisition, or SCADA, systems. The control center will monitor and control more than 40 electrical substations, power plants and transmission lines in six governorates. It will also help stabilize the electrical flow in the northern part of Iraq and evenly distribute the allocation of power throughout the region

"A healthy man should have healthy arms, healthy eyes and a healthy heart," said Saman Mosai, the U.S. Army Corps of Engineers electrical sector project manager. "Without a healthy brain, this healthy body means nothing. It could work....but in a crazy way!"

The National Dispatch Control Center—part of the SCADA system and located in the Baghdad Governorate—monitors and controls the 400 kV, 132 kV transmission grid.

It will monitor all the power plants that form the backbone of the national power generation system and provide control over the regional control centers that manage and control the transmission system and power plants. Eventually, the entire country's electrical system will be monitored by the NDCC.

The SCADA synchronizes the power facilities throughout the north, so they may work together as a system, which ultimately protects the National Network from shutting down when there is an unsynchronized situation. If there is a shutdown, SCADA must coordinate all systems to restart. Shutdowns are common in Iraq as the electrical systems are not yet stable and consumption is more than the source can handle. SCADA is designed to reduce and eventually eliminate blackouts.

This center provides the tools to access real time data essential for the effective energy management of the country. Its function is to analyze national network weak points and improve the network structure, which will mean fewer and shorter interruptions and optimize power generation through better energy management. It also supervises and controls transmission lines for energy import/export with neighboring countries. In case of failure, the authority can be transferred to any other regional control center to take over all the duties of the national control center.

Its function is to analyze national network weak points and improve the network structure, which will mean fewer and shorter interruptions and optimize power generation through better energy management.

One component of the control center project is to assist in the restoration of the infrastructure that will ensure maximum benefit to Iraq's citizens. "A healthy power system should have a healthy brain, which is the SCADA and communication systems," Mosai added. "The power plants, substations and transmission lines could be compared to the body organs, the SCADA and communication systems will be acting as the brain and nerves. So you see the NRCC is a vital component."

This project also includes new technology, an Electrical Network Communications system, based on fiber optic cable embedded in the ground wire for the 400Kv and 132Kv transmission system. The design and construction of the Electrical Network Communication system provides high speed data links between the National Dispatch Center, Regional Distribution Control Centers and the local Distribution Control Centers.





A Reconstruction Partnership

	<p>Office of the Assistant Secretary of the Army (ASA) for Acquisition, Logistics and Technology (ALT) https://webportal.saalt.army.mil/main/aae.htm Assistant Secretary: <i>The Honorable Claude M. Bolton, Jr.</i> Principal Deputy to the ASA (ALT)/Director of Iraq Reconstruction and Program Management: <i>Mr. Dean Popps</i></p>
	<p>US Army Corps of Engineers - Gulf Region Division http://www.grd.usace.army.mil/index.html Commanding General: <i>Brig. Gen. William H. McCoy, Jr.</i></p>
	<p>Iraq Project & Contracting Office http://www.rebuilding-iraq.net Director- Baghdad: <i>Brig. Gen. William H. McCoy, Jr. (dual-hatted GRD-PCO)</i> Deputy Director for Reconstruction: <i>Ms. Kathy Johnson</i> Director-Washington: <i>Mr. James M. Crum</i></p>
	<p>Joint Contracting Command – Iraq/Afghanistan JCC-IA provides responsive operational contracting support to the Chief of Mission and Multi-National Corps - Iraq to efficiently acquire vital supplies, services and construction in support of the Coalition Forces and the relief and reconstruction of Iraq. Commander: <i>Maj. Gen. Darryl A. Scott</i></p>
	<p>Office of the Assistant Deputy Assistant Secretary of the Army (Policy and Procurement), Iraq DASA(P&P)-I provides the necessary administrative and contracting support to the Chief of Mission, Project and Contracting Office, Multi-National Forces, and supports the humanitarian relief, reconstruction, and security of Iraq. ADASA(P&P)-I: <i>Mr. Lee Thompson</i></p>

For further Iraq reconstruction and assistance information:



U.S. Agency for International Development: <http://www.usaid.gov/iraq>
 U.S. Department of Commerce: <http://www.export.gov/iraq>
 U.S. Embassy in Iraq: <http://iraq.usembassy.gov>
 U.S. Central Command: <http://www.centcom.mil>
 Multi-National Force – Iraq: <http://www.mnf-iraq.com>



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