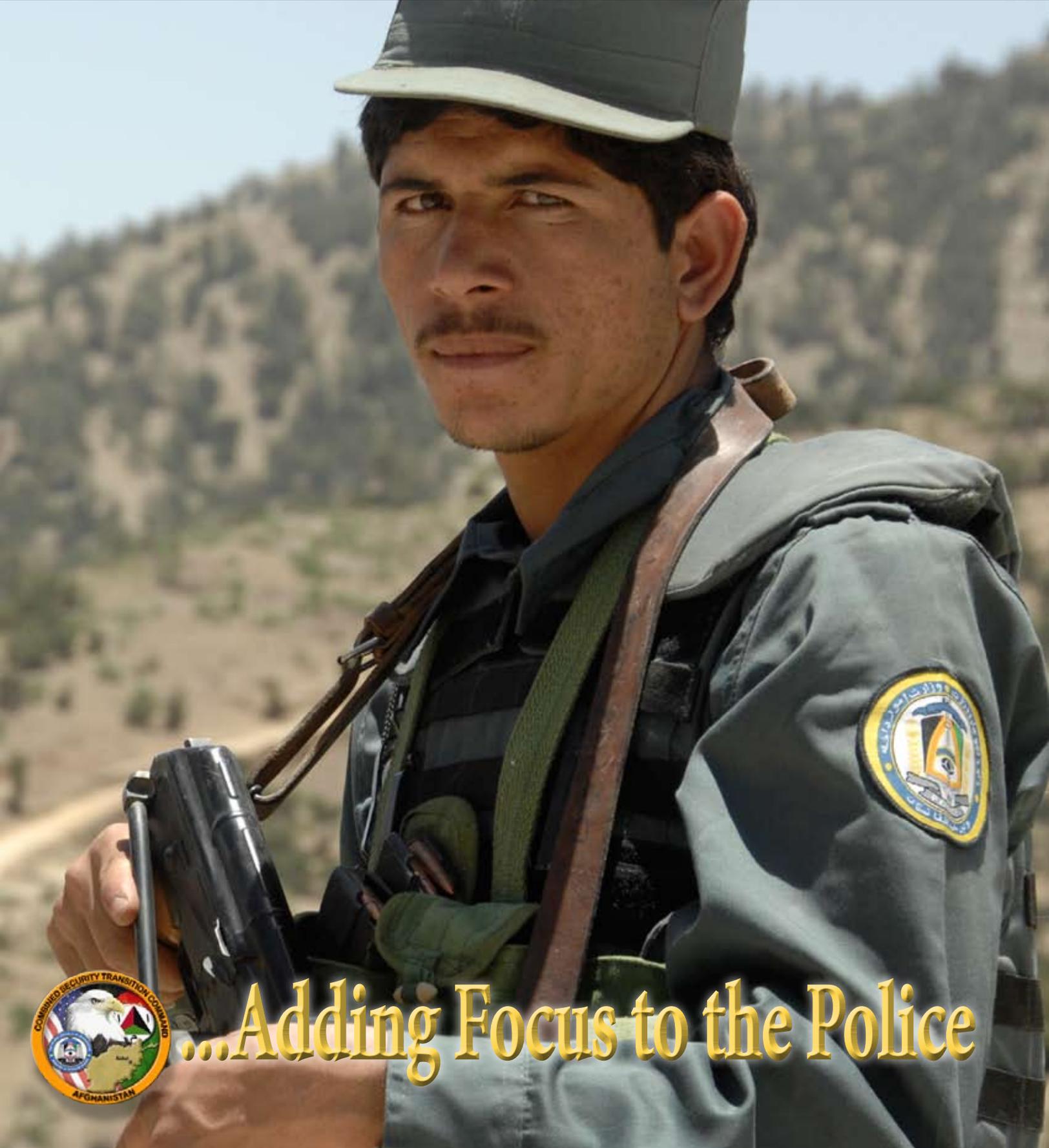




THE ENDURING LEDGER

Combined Security Transition Command-Afghanistan

June 2009



...Adding Focus to the Police

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ANP Tests National Reporting System

Story by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

The Afghan National Police (ANP) are testing a new database program at the national level. The Afghan Police Incident Reporting System (APIRS) is a national, standardized reporting system in which incidents are consolidated in a national database and automatically analyzed. The program generates a multitude of reports: logistics, intelligence, readiness, casualty and operations, all of which are instantly viewable and updatable.

“The initial program will be implemented at the MoI at the Network Operations Center,” said Major John Brady, a Combined Security Transition Command-Afghanistan (CSTC-A) police mentor. “It will be a national system, and then the idea is to take it down to the regional level, and then down to the provincial level, and ultimately down to the district level.”

The primary objective of APIRS is to support CSTC-A efforts to modernize the Afghan Ministry of Interior Incident Reporting System. Presently, there is no consistent reporting database in place. Reports are hand written and then saved as text documents. This often results in unreliable information, inhibiting operations and intelligence collection efforts.

“Sometimes in a situation we don’t even know how many personnel



Photo by Sergeant Jose Paganramirez

Afghan National Police (ANP) train on the operation of the APIRS at the Network Operation Center in the Ministry of Interior.

we have available,” said Colonel Nematullah Haidary, Operations General Director of the ANP. “But with this system we can easily determine how many personnel we have available and their status. We can easily determine the response needed, or whether we need more people to be dispatched to the incident location.”

The APIRS program is accessed over the MoI network. There will be both a Dari and English version, and the program will be protected by security measures for information access, input and modification. The program will self-generate case numbers with each new data entry. All fields will be

searchable and connectable based on person, vehicle and incident.

APIRS is used in most police departments nation-wide in the United States. The driving forces behind its use in Afghanistan are the police mentors of CSTC-A. Many CSTC-A and State Department civilian mentors are retired police officers, often with over 30 years experience.

“They [civilian mentors] understand what kind of critical information is needed for incident reporting and how to put that in a database and to use it for all the other things like intel and logistics,” noted Brady.

This program is a joint effort by MoI, CSTC-A, European Police (EUPOL), the State Department and the International Security Assistance Force.

APIRS is a critical component in building, training and equipping a professional police force and in creating a stable and secure Afghanistan. The ANP continues to increase its ability to help provide a safe and secure environment through advances such as this credible and reliable incident reporting system.

“The idea is that collecting all this different information helps to make the Afghan National Police more reliable and more credible. It allows them to create a safer environment for the citizens of Afghanistan,” said Brady.



Photo by Sergeant Jose Paganramirez

Afghan Minister of the Interior Mohammad Haneef Atmar attends a conference on the new APIRS database program. The program is an incident reporting system that will eventually be used by ANP across Afghanistan.

Reinforce, Reform & Grow the Afghan National Police

By MG Richard P. Formica
CSTC-A Commanding General

Our task is to build sustainable capacity and capability of the Afghan National Security Forces. We do this along three lines of operation for the MoD/ANA and the MoI/ANP:

- **Ministerial Development**
- **Generate the Fielded Force**
- **Develop the Fielded Force**

In this edition of *The Enduring Ledger*, we focus on the Afghan National Police - an essential element of the ANSF.

Our approach with respect to the ANP is to **reinforce, reform, and grow**.

Reinforce: many good policemen and women serve in Afghanistan. We want to acknowledge and reinforce their good performance whenever we encounter it.

Reform: Regrettably, there are some corrupt and poor performing police out there. Working closely with the MoI, we will address corruption where we find it. If the corruption is caused by corrupt officials, we will work with MoI to deal with the issue. If the corruption is caused by bad management practices, we will work with MoI to change organizational structure, provide more resources, or adjust policies and procedures. These measures should reduce opportunities for corruption and enable us to better focus our organizational energy where it is more useful.

Focused District Development and Focused Border Development remain our cornerstone reform programs. These programs will be bolstered

by increasing numbers of Police Mentor Teams and Police Operational Mentor and Liaison Teams. These embedded training teams are the lifeblood of our training and mentor program.

Grow: The ANP isn't big enough. It must grow. And it must grow responsibly and deliberately, so that we have vetted and trained policemen as we grow. The current Tashkiel is set at 82,000. Our assessment is that the ANP should nearly double in size. To do that, we are in the midst of a three-phased growth strategy.

Phase 1: Kabul security – The Joint Coordination and Monitoring Board (JCMB) has approved ANP growth in Kabul by 4,800 police in advance of elections. Recruiting, vetting and training are already underway. This increase will go a long way towards bringing Kabul's ratio of police-to-population closer to international norms and improving the security of Kabul city.

Phase 2: Key province growth – The JCMB and the International Police Coordination Board recently approved growth of 10,000 police in 14 key provinces to enhance security prior to elections. Recruiting has just begun. By the time of this printing, vetting and training will have begun as well. Training will be conducted in two increments. First, every recruit will attend an initial three-week training program designed to optimize police growth prior to the elections in August. Then, each police officer will complete a second-five week training program after elections and before July 2010. This will help ensure that we develop a quality force. It is imperative

that we aggressively manage implementation of this two-phased training program.

Phase 3: Continued growth – If the international community approves, we could see the rest of the growth to nearly double the size of the ANP today. In that growth we'll expect to see more district police, more border police, more Afghan National Civil Order Police, and growth in key specialized police capabilities.

We have also considered how the successful Afghan Police Protection Force would be accommodated in our growth program.

The examination of ANSF growth and the capabilities that result will be incorporated into the Commander, International Security Assistance Force (COMISAF) 60 day assessment of the situation in theater. We expect a decision concerning ANSF expansion by late summer or early fall 2009.

While we are sustaining the momentum of the ANA, we are adding focus to the ANP. We see that added focus in our approach to the



MG Formica

police: reinforce, reform, grow. And we will see this in improved performance on the ground.

In this effort we will continue to work cooperatively and collaboratively with US Embassy Kabul, with our many coalition partners, and with our strategic partners such as the European Union Police Mission (EUPOL). We will work closely with the MoI in support of Minister Atmar's priorities, because, after all, we are "One Team Together"-

Yak Team Wahed!



Photo by Staff Sergeant Michael Bracken
An Afghanistan National Police officer helps U.S. Army 2nd Lieutenant Jonathon Reabe, of the Provincial Reconstruction Team from Forward Operating Base Kalagush, out of a stream during a patrol in Nuristan Province.

ANA Sergeants Major Conference Kicks Off New NCO Courses



CSM Coleman

By CSM Arthur L. Coleman Jr.
CSTC-A Command Sergeant Major

I would like to start off by welcoming our newly arrived Soldiers, Sailors, Airmen, Marines, and Civilians. Congratulations to all of you for your selection to this command. While here, you will have the opportunity to influence the rise of a great nation.

Our focus in this issue is on the ANP. I believe we are moving in the right direction, as I continue to witness the growth and improvement of this great police force. As MG Formica says,

we want to reinforce, reform, and grow the ANP, and I think the excellent NCOs in the ANP will lead the way in this effort.

One way we are helping the ANP NCOs lead the way is through professional development. Recently, we held the 5th Annual Afghan National Army Sergeants Major of the Army Conference. This conference gave the Afghan National Security Forces a forum in which the senior enlisted representatives of both the Afghan National Army and the Afghan National Police could come together to meet and share ideas. Attendees at the conference included senior enlisted members of all branches of the United States military, along with

components from our coalition partners.

I would like to give a special thanks to Sergeant Major of the Army Kenneth O. Preston, from the United States Army and Sergeant Major of the Army Goran Turk, from the Turkish Army, for attending. Their attendance emphasized the significance of this conference. The conference was a huge success due to the diligence and hard work by members of CSTC-A and our Afghan counterparts.

Another milestone in the history of the Afghan National Security Forces was the grand opening of the Afghan Sergeants Major and First Sergeants courses at the Bridmal Academy. This not only will have an enormous impact on the future of the Afghan National Army but also the Afghan National Police. The first class has already commenced with thirty students, four of which are Chief NCOs of the Afghan National Police. Initially, we will not see the difference this academy makes, but you can be certain our successors here in Afghanistan will both see and feel it in the years to come.

As the senior enlisted leadership of the Afghan National Security Forces increases their professional development, they will be better equipped to lead, train and mentor their subordinates. This academy is the beginning of a new, professional senior Non-Commissioned Officer Corps that will lead the Afghan National Security Forces to a safe, secure, and stable Afghanistan.

CSM Emphasis Areas:

**Accountability of personnel and equipment
Safety in all we do**

Mentoring the Afghan National Security Forces

New Academies Professionalize ANA NCO Training

Story by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

On June 2 at the Kabul Military Training Center (KMTTC), Sergeant Major of the Afghan National Army Roshan Safi, Sergeant Major of the U.S. Army Kenneth Preston and Afghan National Army (ANA) Chief of General Staff General Bismullah Mohammadi cut the ribbon at the new Afghan Sergeants Major and First Sergeants courses at the Bridmal Academy.

The new facilities at KMTTC contain modern classrooms built to simultaneously run a 13-week First Sergeants course and a 22-week Sergeants Major course. The courses are designed for both ANA and Afghan National Police (ANP) students and will provide a high standard of training for the very top of the ANA and ANP NCO Corps. "The Army has been in existence for a little over four years now and they have had courses only to the rank of E-7," said Sergeant Major Doug E. DeRyckere, the Commandant of the new Academy. "The most important thing is to extend NCO training to First Sergeants and Sergeants Major."

The first two weeks of instruction will focus solely on literacy training. The NCOs will then focus on four major blocks of instruction: common Corps logistical needs, resource management, leadership and military operations. The ultimate goal is to get well-trained, key enlisted leaders into critical positions, and to prepare them to instill pride and discipline into their Soldiers and police officers.

The first Sergeants Major class began June 6, and was made up of 11 ANA and four ANP NCOs. This marks one of the first times

a course has been designed with both the ANA and ANP in mind. "This is the beginning of trying to build a bond between the two agencies," noted DeRyckere. "Bringing the ANP salaries up so that they are comparable to the ANA side was another step, and if we open up the education system to the ANP, it will also help."

Additionally, 19 students are attending the First Sergeants class, for a total of 34 between the two classes.



Photo by Petty Officer 2nd Class Edward Vasquez
From left to right, Sergeant Major of the U.S. Army Kenneth O. Preston, Afghan National Army (ANA) Chief of General Staff General Bismullah Mohammadi and Sergeant Major of the Afghan National Army Roshan Safi cut the ribbon for the new Sergeants Major Academy at KMTTC.

Up close with Minister Atmar

On Being Minister of Interior:

My primary responsibilities are to make sure the organization fulfills its mission of Rule of Law, law enforcement and security for the Afghan people. My goal is to ensure police have the education and training and living conditions to implement the vision of the President of Afghanistan of a new police force that is trusted by the Afghan people. Whenever a mother is ready to say to her child "if you get lost in a street, go to somebody in a police uniform, trust that person. He or she will help you." That will be the benchmark to assess whether the police are trusted by the population.

On Security for the Upcoming Elections:

We're working together as a team with the Army, the National Directorate of Security, ISAF and the Coalition. The plan is to secure the entire nation to make sure we have an enabling environment in which Afghans can vote freely with the confidence that nobody will be influencing their decision.

On Progress in the ANP:

Progress has been enormous. Seven years ago there was nothing in terms of a national police force. There was something that was considered national police, and this was nothing but an abuser in its own right: the Vice and Virtue police of the Taliban regime. No Afghan has any good memories of those times. Now, to transform that predatory organization into an accountable, effective organization people can trust is a huge task. Over the past several years we've made an awful lot of progress. Now it is



Mohammad Haneef Atmar, Afghan Minister of Interior

a police force that protects the Afghan people in every corner of the country.

On Improving the ANP:

I have four important priorities: First is accelerating Police training and developing new leadership for the police. Second is to expand the size of the police who are not at an appropriate size for a country at war. Third is to improve police working and living conditions. They are not happy with their weapons, or their lack of MEDEVAC capability, or about some of the equipment they should have had. Finally, there is the issue of fighting corruption and irresponsible behavior and misconduct. The police must be an institution the people can trust and rely on.

On the Increase of 14,800 Police Officers:

It is very good news, and people are very happy about it, despite the fact it is a bit late.

Kabul looks good because out of this figure, 4,800 will be trained and deployed for Kabul. As for the 10,000 for the rest of the country, especially in the south and southeast, it's challenging to recruit and train before the elections, but we are doing our best. Their impact will be enormous. Every site on average will need 10 policemen, so the deployment of 10,000 means that one thousand sites will be secured by the police.

On the Rule of Law:

The prerequisite for Rule of Law is an accountable and effective police force. Rule of Law is undermined when people have impunity against the law. The job of the police is to remove impunity, to make sure everybody is equal before the law, and that the law is enforced as deemed necessary by the law itself.

On the Biggest Surprises:

Probably the biggest surprise and the most difficult experience to deal with has been police casualties on a daily basis. I knew about it, but I was never prepared to deal with it on a daily basis, but it is on a daily basis. There have also been very positive surprises as well.

To see their courage; yes there's criticism of some leaders of the police. Yes, there's criticism of some irregularities here or there. But the Police have demonstrated they are a committed force to the people of Afghanistan, because 6 to 10 of them die every day for the

Afghan cause, a very noble and just cause.

A third positive surprise was that the police have very good American and European friends who are as committed as the police force themselves. I hope it is matched by the commitment of the policy makers sitting in capitals, including Kabul.

On ANP Recruitment Despite Casualties:

That is one of the pleasant surprises that I've had. Despite the very high level of casualties, we are not short of volunteers to come and join the police force. Why? Because Afghans know they have a golden opportunity now to rebuild their country and to serve in a police force that is, despite all the problems, respected by the nation.

We are not happy about the number of women volunteers that we have for the police. It's very low. This is probably one of the things that I have to work quite aggressively on. When it comes to men, we are having a good number of volunteers.

Two days ago, about fifteen elders and two members of Parliament came all the way from Badghis to urge me to accept, or rather to admit, two of their young men to the Police Academy. And I said, on one condition, I will admit these two, if you bring me another fifty of these young men. So we admitted them immediately, and they are working on additional men. We will share the classrooms, we will even find tents for them.

You can study in tents, because when I was Minister of Education half of my schools were actually tented classrooms. Basically I am delighted to see the eagerness, that commitment, and this is our most precious asset that we should not waste.

Combined MoI and CSTC-A Teams Boost ANP Reform

Story by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

As part of his program to strengthen and reform the Afghan National Police (ANP), Afghan Minister of the Interior (MoI) Mohammad Haneef Atmar requested a series of Integrated Site Assistance Visits (ISAV) to be carried out by MoI and Combined Security Transition Command-Afghanistan (CSTC-A) police mentors and staff.

The teams visit each of the 34 Provincial Police Headquarters. The primary focus of the visits is to register and provide identifications to the thousands of unregistered ANP. CSTC-A's J1 Personnel Directorate is the lead element in the ISAV teams, but elements from J8 Finance, J6 Communications, Engineering and Command Surgeon all provide support, and sometimes lead the visits depending on the particular needs of the province. This cooperation between the various CSTC-A Directorates allows an integrated approach to problem solving.

"The ISAVs are doing well," said Commander Karan Schriver, the CJ1 ANP Team Chief. "We are registering a lot of people, more than have ever been registered in Afghanistan before."

The ISAVs have completed visits to the South, West and North Regional ANP Headquarters. Additionally, they have completed or are currently conducting visits to 15 of the Provincial Headquarters. Teams have reconciled nearly 22,000 personnel records, registered nearly 6,000 ANP and processed almost 10,000 ID cards. The MoI and the teams have also conducted random drug testing.

Despite the amount of work completed, the job is larger than originally thought. During visits to Provincial Headquarters the ISAVs frequently find it necessary to visit the individual districts in a given Province.

The ISAVs are also often called on to provide security for MoI identification teams to travel to outlying districts in order to register police officers

in remote areas. Travel back and forth between Provincial Headquarters and remote districts can be hazardous. The geography of Afghanistan alone makes visiting some districts problematic.

"We've received tremendous transportation and logistical support from the 10th Mountain Division and from the Regional Police Advisory Commands," noted Schriver.

Additionally, the ISAVs have had to remain flexible, often identifying and solving

problems far beyond simply registering the ANP.

For example, missions often include inspecting and repairing or improving ANP infrastructure such as medical facilities and District Headquarters or checkpoints.

Phase Two of the program will require the construction of Provincial Pay Centers in each of the provinces, identifying which provinces have the infrastructure in place, and determining which provinces need additional infrastructure.



Photo courtesy of CSTC-A
Officers at the ANP Provincial Headquarters in Badghis show some of their records to the Integrated Site Assistance Visit (ISAV) Team. Reconciling personnel records is a primary task of ISAV teams during their visits.

ANP Meritorious Advancement

Story by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

The Ministry of Interior (MoI) has partnered with the Combined Security Transition Command-Afghanistan (CSTC-A) to create selection boards to promote meritorious advancement for higher-level positions within the MoI. The intent of the boards is to place qualified, experienced officers in the right positions.

The boards will begin by reviewing nearly 400 applicants for 147 positions within the Administration and Support Directorate of the MoI. Eighteen of the 147 positions are General Officers.

The MoI is ultimately responsible for all boards. The selection process is based on a two-tiered system. First, a technical board reviews the applicant and ensures they meet minimum qualifications for the job. Then the selection board compares qualified applicants and selects the one most suited for the job.

"The aim is to have a transparent selection process for the senior officers of MoI," stated Commander Karan Schriver, the CSTC-A CJ1 Afghan National Police Team Chief.

The selection criteria for the boards includes the applicant's rank, current job, tribe, age, education

level, experience, health/fitness, professionalism and whether or not any disciplinary actions have been taken against the applicant.

The tribe of an applicant is weighted heavily in the selection process in order to ensure that the MoI remains an institution that represents all the people of Afghanistan.

Additionally, a grievance process is in place for applicants who were fully qualified but feel they were not chosen due to discrimination, pre-selection or corruption of the process. All grievances will be submitted to a Grievance Committee.

4,800 MORE POLICE IN KABUL

Staff Report

CSTC-A Public Affairs

The upcoming August Presidential and Parliamentary elections in Afghanistan pose a significant challenge to the security forces in Afghanistan. To meet this challenge, a new security plan was developed that calls for the training of nearly 15,000 additional Afghan National Police (ANP). These 15,000 will increase the authorized strength of the ANP to over 96,000. 4,800 of these officers will be stationed in Kabul.

Phase one calls for 4,800 additional patrolmen, NCOs and officers to be trained in support of the Kabul Security Plan. "The training for the 4,800 new Kabul Police includes various types of skills," stated Colonel Bradley K. Nelson, ANP Force Integration Officer at CSTC-A. "The focus is primarily on operational skills with some basic constitution and law classes. They will have first aid training, weapons training and there is a tactical portion as well."

In order to ensure the new Kabul Police Officers will be ready in time for the elections, training is divided into

two phases. The first phase incorporates three weeks of training prior to the election. After the election, police officers will receive an additional five weeks of training.

The new Kabul security plan focuses on the immediate threat to Kabul City. The Combined Security Transition

The cornerstone of the Kabul Security Plan is the "Ring of Steel" concept.

Command – Afghanistan (CSTC-A) Police Development is developing this program in conjunction with Kabul's Chief of Police, Lieutenant General Abdul Rahman, along with the European Police Mission-Afghanistan (EUPOL).

The cornerstone of the Kabul Security Plan is the "Ring of Steel" concept, which provides maximum protection for the city, and particularly for those areas where there are concentrations of potential targets. The primary components of the plan are checkpoints at key locations throughout the city and a Mobile Support Unit (MSU). The intelligence-driven MSU will deploy mobile patrols to threatened areas. "Snap" (quick implementation) checkpoints, supplementation of existing

checkpoints, and a Quick Reaction Force round out additional security measures.

The implementation of the "Ring of Steel" will give Kabul Police the ability to screen vehicles entering designated areas, search them as necessary and lock down the entire city or portions of it if required.

Nearly 1000 of the 4,800 new Kabul Police have already graduated, and training for the additional Police is currently ongoing.



Photo by Petty Officer 2nd Class Paul Dillard
Newly graduated recruits from the Kabul Security Acceleration Program swear an oath on the Holy Koran. These recruits are the first class in the program.

10,000 Provincial ANP Growth Approved

Staff Report

CSTC-A Public Affairs

At a recent meeting of the International Police Coordination Board, the international community approved ANP growth of up to 10,000 to meet security needs for the upcoming August elections in 14 key provinces.

According to Colonel Bradley K. Nelson, the Combined Security Transition Command – Afghanistan (CSTC-A) ANP Force Integration Officer, the training for the additional police will be divided into two phases, much like the training for the additional 4,800 police

that are already being trained for duty in Kabul. The officers will attend three weeks of training prior to the elections and will receive an additional five weeks of training after the elections.

"This is a critical component in election security," stated Nelson, "as we continue to build police forces throughout Afghanistan."

The additional police will provide site security to polling stations throughout the 14 selected provinces. With approximately 10 ANP assigned to a station, this will allow the ANP to secure nearly a thousand additional polling stations in Afghanistan.

The training of the 10,000

is the second phase of the plan to train 15,000 new police and will take place after the 4,800 new Kabul police are trained.

"There is a lot of hard work going on all across

Afghanistan, from the Ministry of Interior to the Coalition forces, to enable the Afghan National Police to perform their duties and ensure a safe election," stated Nelson.



Official Army Photo
Officers of the Afghan National Police stand at attention during a recent graduation ceremony.

Afghan Mi-35 Attack Helicopters Arming Up

Staff Report

CSTC-A CAPTF

KABUL, Afghanistan—After an absence of nearly a decade from the battlefield, the Afghan Mi-35 is again flying the skies of Afghanistan, thanks to pilots from the Afghan National Army Air Corps (ANAAAC) and the Czech Republic.

On May 27, Afghan Mi-35 attack helicopters fired 12.7 MM rounds and 57 MM rockets near Bagram Air Base. Each partnered Afghan and Czech Republic crew fired 200 rounds of ball ammunition and 16 rockets while practicing gunnery on the East River Range Complex. The practice gunnery session was the culmination of over a year's work to rebuild the ANAAAC's Mi-35 program. This newly revived program gives the Afghan National Army dedicated, armed aircraft for the first time in eight years.

The training took seven hours to accomplish and was supported by personnel and equipment from the ANAAAC, the Czech Republic Operational Mentor and Liaison Team (OMLT), Combined Security Transition Command - Afghanistan (CSTC-A) mentors and personnel from Task Force Thunder at Bagram Air Field. After the completion of the live-fire training, the lead pilot from the Czech OMLT, Major Juracka commented "the Afghan shooting



Photo courtesy of CAPTF

Mi-35 attack helicopter fires during a gunnery training mission on May 27. This mission was the first time 57 mm rockets and the 12.7 mm cannon have been fired by the Afghan National Army Air Corps in more than eight years, and will eventually allow the Afghans to provide their own close air support.

was perfect."

The Czech Republic OMLT began ground training and limited flight training for Afghan Mi-35 crewmembers in the summer of 2008. In January 2009, Afghan Mi-35 training increased exponentially with the arrival of six refurbished helicopters. Since then, the Czech OMLT completed assessments on nine pilots and added a more aggressive training program.

To date, the Afghan pilots have received training on pre-mission planning, contact maneuvers, emergency procedures,

navigation, and Presidential Air Squadron escort operations. After the completion of their gunnery tables, the Afghan pilots will receive training on pre-planned and close air support combat missions.

Future Mi-35 initiatives will put even more emphasis on independent Afghan training operations. The ANAAAC is building its own arming points and is working on an initiative to complete all its Mi-35 live-fire training at Afghan facilities, while the Kabul Military Training Center is developing standardized Mi-35 live-fire training procedures. The Air Corps is also researching live-fire training locations throughout Afghanistan to better integrate the Mi-35 with ANA Corps. All of these efforts are aimed at decreasing the time for an Mi-35 training flight from seven to three hours, effectively doubling the amount of live-fire sorties that can be accomplished in a day.

The Mi-35's combat radius permits it to conduct combat operations anywhere in the country. The aircraft's unique design allows it to be used in attack, air assault or MEDEVAC roles. It can be configured with a 12.7 MM Gatling type machine gun, 57 MM rocket pods, and the AT-6 Spiral Anti-tank guided missile. It will typically fly with 1,470 rounds of ball ammunition, 128 rockets and 2 anti-tank missiles. According to Major General Dawran, the Air Corps commander, "The new capability is good for the Afghan National Army and for the country of Afghanistan."



Photo by Technical Sergeant Parker Gyokeres

A member of the Afghan National Army Air Corps prepares to launch an Mi-35 attack helicopter on a gunnery training mission May 27. This mission was the first time 57 mm rockets and the 12.7 mm cannon have been fired by the Afghan National Army Air Corps in more than eight years and will eventually allow the Afghans to provide their own close air support.

Afghan National Police Excited About Literacy Education

Major Joseph Schneider
CSTC-A CJ-7

Surveys estimate that perhaps 65 percent of Afghans are illiterate. Among the Afghan National Police (ANP), illiteracy can hinder training and development of the force.

To address this issue, the Afghan Ministry of Interior (MoI) and Ministry of Education (MoE) have been working closely with the Combined Security Transition Command-Afghanistan to improve literacy rates in the ANP. The MoE created a special literacy workbook to be used in conjunction with standard MoE textbooks. The workbook is specially designed to appeal and relate

to the ANP and becomes the property of the student. Instructors teach semi-literate police to write official MoI reports and memos so they can better function in their jobs and be more competitive for promotion. Additionally, upon completion of the nine-month literacy course, students will be presented with an official certificate of literacy.

Since March of 2009, 250 Afghan teachers have been recruited in 150 locations and are currently instructing nearly 7,800 members of the ANP.

Mentors note that police show up diligently and enthusiastically everyday to the literacy classes, even

though the classes are optional and take place after a full day of police training.

“The literacy program has been one of the best programs I have seen so far here at [Training Sustainment Site] Shouz” noted Captain Kenneth Bath. “Approximately 260 students have been attending the nightly classes. They are excited about it and seem to pay more attention during this class than all the others. The instructors have been excellent and require very little in the way of support from me.”

“We are all very happy to get knowledge...because I didn't know how to read or write, now I can do



Photo by Petty Officer Edward Vasquez

An Afghan National Police Officer enjoys a moment while reading a book.

something. This is because of the literacy program,” stated Atahullah, one of the students.

ANAAC helps victims of floods in Afghanistan

Story by ANA Major Bahadur,
ANAAC Public Affairs Officer

During recent floods, the Afghan National Army Air Corps (ANAAC) dedicated four Mi-17 helicopters to deliver nearly 2,000 civilians to safe areas, while simultaneously performing other community support missions.

The pilots flew 200 missions beginning May 9th through May 30th in different areas of Konduz province, Chamtal district of the Balkh province, Faiz Abad, Aqcha, Koldas, Salaartepa, Shisha Khana, Temorak districts of the Jozjan province, Khost of Frang district of Baghlan province and Jarm district of Badakhshan province.

“On May 11th, we received orders to help the residents of the north of the country who were suffering from the recent floods,” said Colonel Mohammed Arif, ANAAC Helicopters Battalion. “First we flew to Konduz province, then to the Chamtal district of Balkh province. Even though there were no adequate places to land, we landed with many difficulties and delivered the people to refuge.”

Afterward, the ANAAC flew to the Aqcha, Kokadar, Salaar Typa, Shisha Khana and Temorak districts of Jozjan province, flying 144 times in three days, delivering 1,500 people, most whom

were women and children, to refuge. The ANAAC also delivered food and goods prepared by the 207th Corps of Shahan and distributed them to people in need.

“We have American instructors who are teaching us and professionally helping

us to get to the standards,” said Col Jalouldin, an Mi-17 pilot. “When we received the order, we wasted no time and flew to the Konduz province and helped the people.”



Official Military Photo

ANAAC pilots flew more than 140 missions in three days, delivering 1,500 people to safety, most of whom were women and children.

Gaining Security Through Respect for Afghans

By Army Major Philip L. Burton

Everything you do is COIN:

Whether you know it or not, every action you take directly or indirectly contributes to setting conditions that effect governance, freedom of movement for the local populace, enabling viable institutions such as medical clinics and schools to operate effectively and promoting economic progress. Whether you are part of a Police Mentoring Team or an Army Embedded Training Team, your focus will be primarily at the district level. At all times we must remain aware that what we do and how we do it should support the Afghan people and the Government of the Islamic Republic of Afghanistan (GIRoA).

Be respectful... always:

...regardless of how irritated or annoyed you become. Nothing will turn away an Afghan faster than disrespect. Do it once and you may lose all credibility with your counterpart and you may never win it back.

Driving techniques... don't add to the problem...

US and coalition forces are in Afghanistan to assist GIRoA in setting conditions that positively affect governance and to allow freedom of movement for the local populace, to enable viable institutions and to promote economic progress.

Every action you take, directly or indirectly, affects the population we are trying to assist. With this in mind, remember that perception is reality for the majority of



Photo by Army Staff Sergeant Russell Lee Klika

Afghan National Army Commandos of the 201st Corps, assisted by members of the Combined Joint Special Operations Task Force-Afghanistan, conduct a security patrol through Achin district, Nangarhar province.

the Afghan populace. Ask yourself what message is being sent to the local populace if you are driving aggressively through a village when there is no threat present or imminent.

What message is sent to the local population if the gunner is giving the finger, yelling at cabs, or aiming his crew served weapon at a person simply because they can? These actions negate everything we are trying to do to win the support of the local populace and improve the face of GIRoA.

Aggressive driving will instill hard feelings in local nationals. Think about it; at home what is your reaction when someone cuts you off and gives you the bird? Pisses you off, doesn't it? Slow down if no threat is present.

Do not permit gunners and passengers to wave aggressively with weapons and fists in a way that communicates intimidation and displays disrespect to the Afghan public.

Emphasize:

My experience has been that the Afghan populace reports approximately one half of all IEDs to United States and Coalition forces. The local national you did not offend today may very well be the same person who saves your life tomorrow.



Major Philip L. Burton served as an S2/S3 advisor for the 2/1/203rd Corps in Khowst Province, and as the Infantry Kandak Team Chief for 1/3/203 Corps in Ghazni Province from May to December, 2008. He currently serves as an operations officer in the Michigan National Guard.

Command Focus: Negligent Discharges

Negligent discharges are 100% preventable. Eliminate them. It's a matter of discipline, leadership, and training - hallmarks of what we represent. We will NOT send a Servicemember home in a ramp ceremony because of a negligent discharge. Think about it.

Command Focus: Weapons and PLB Accountability

Every weapon and PLB in this command will be physically accounted for at least daily, by a visual check by a supervisor. We are working very hard to mentor the Afghans on weapons accountability. But we must first lead by example. Weapons and PLB accountability is a matter of discipline. Each of you have this discipline. Exercise it.

Afghan National Security Forces In Action

Police from the Aliabad District Police (ANP) participated in a Humanitarian Assistance mission at the Aliabad District Headquarters to provide relief to victims of recent flooding in the area. The mission was coordinated with district and provincial governance.



In the Uzbun Valley, Afghan National Army (ANA) 201st Corps medics and corpsmen from the Embedded Training Team (ETT) treated a 22 month-old infant with 2nd degree burns over 40% of his body. The burns were caused by a spilled pot of boiling water.



4th Brigade of the Afghan Border Police (ABP) delivers school supplies to Baghnazarga High School in Herat Province. The ABP conducted the Humanitarian Assistance mission in response to a request by local school teachers.



The Kandahar Air Detachment of the Afghan National Army Air Corps airlifted 16 Afghan National Police from several districts to participate in critical training for election security. The police officers returned to their home districts to train fellow ANP in securing election sites.



Afghan National Army (ANA) and Afghan National Police (ANP) participated in a joint operation in Kandahar Province. The operation found and removed weapons, deadly narcotics, and components to make Improvised Explosive Devices (IEDs). Three insurgents suspected to be involved in crimes against Afghan civilians were arrested.



Afghan National Army (ANA) 203rd Corps, Regional Commanders of Afghan National Police, representatives of the National Directorate of Security, the United Nations Assistance Mission in Afghanistan, and Coalition forces recently held a conference to plan for election security.



Afghan National Police (ANP) in Gardez Province conducted a security sweep of Lewan village. ANP searched three suspected households and seized a small cache of weapons, ammunition and other material used by the insurgency. Seized items and three suspects were taken to ANP headquarters.

Afghan Border Police Launch New College

Story by Petty Officer 2nd Class Edward Vasquez

CSTC-A Public Affairs

Afghan Minister of Interior Mohammad Haneef Atmar, German Ambassador to Afghanistan Werner Hans Lauk and Canadian Ambassador to Afghanistan Ron Hoffmann recently attended a ground breaking ceremony for the construction of the new Afghan Border Police College, an institute for the Afghan Border Police (ABP) in Kabul.

The previous school for the ABP was destroyed during the civil war. The new building is being constructed with the help of both Germany and Canada.

Germany has allocated 50 million U.S. dollars to strengthen the foundation of the school, as well as to equip and train the Afghan National Police (ANP). Canada has promised to help aid the ANP with training and equipment.

Minister Atmar said at the ceremony that it was a matter of pride that he was launching the construction of the ABP College. "With the help of the friendly countries of Germany and Canada, this is itself a step toward offering higher military training to the police," said Atmar.

Both Ambassador Hoffman and Ambassador Lauk spoke about their countries' contributions to the Ministry of Interior. Ambassador Lauk noted that Germany's



Photo by Petty Officer Edward Vasquez

Afghan Border Police stand in parade formation during the ribbon cutting of the new Afghan Border Police college for the ABP.

contributions to reforming the ANP had reached around 50 million U.S. dollars in 2009. He added "that the sum would be spent on infrastructure projects, training and equipping the police."

Once the project is completed, 450 Afghan Border Police Officers will receive training by 50 trainers.

The school, when completed, will have a dormitory, stadium, training range, sports grounds and other facilities.

The ABP are responsible for securing the borders of Afghanistan against the illegal entry of persons and the smuggling of

contraband. The ABP have specific duties that include providing border security patrols, providing immigration and visa services and investigating immigration violations. They also establish and maintain border crossing points and provide perimeter, building, aircraft and passenger security for international airports.

The MoI has initiated a major overhaul in the training of ABP, a move that mirrors improvements in training, equipping and mentoring the ANP across the country.

The ABP have about 12,000 Officers with an authorized strength of nearly 18,000.

Assistant Chief Constable is CSTC-A's "Top Cop"

Staff Report

CSTC-A Public Affairs

The Combined Security Transition Command-Afghanistan (CSTC-A) Police Development team has been joined by Assistant Chief Constable (ACC) Tim Shilston. Shilston has been seconded by the British Police Service to CSTC-A, in order to act as the Senior Civilian Adviser for Police Development.

Shilston has 27 years police experience in a wide variety of operational command and policy development roles. He has served with Her Majesty's Inspectorate of Constabulary as an adviser on policing to the British Government based in London, and as Professor of Comparative International Policing at John Jay College of

Criminal Justice, City University of New York. He is a published author on police management issues.

"I am delighted to be working with Brigadier General Macdonald," said Shilston. "The fact that she leads the CTSC-A ANP development program means that I get the opportunity to be involved at the highest level. I have been made to feel that my advice is respected, and my contribution valued. I find the work challenging, stimulating and important to both the Afghan people and the coalition effort."

Shilston is based at Camp Eggers in Kabul and travels extensively in the Kabul area, as well as to Helmand and Kandahar provinces.

Since arriving in Kabul, ACC Shilston has suggested the development of a formal and

mutually supportive partnership arrangement between Kabul City Police Academy and the British Police Staff College, based at Bramshill in England. He intends to complete negotiations, which may include provision for staff exchanges, when he next visits the UK in July. He has also begun to inspect and review the basic eight-week ANP training program, with a view to generating recommendations for improvement.

"I have been very encouraged by the determination of the Afghan National Police leadership, who aspire to high standards of public service," he noted. "The sheer courage of the ANP force is remarkable, and their determination to prevail in difficult circumstances is humbling. If I can be a small

part of that effort, my year long secondment will be a worthwhile and rewarding experience."



Courtesy of CSTC-A Public Affairs
Tim Shilston, Assistant Chief Constable, serves as the Senior Civilian Adviser for Police Development in CSTC-A.

ANA CPX Strengthens Security

story by J. P. Lage

CSTC-A Public Affairs

The Afghan National Army (ANA), in coordination with all elements of Afghanistan's National Security Forces, conducted a Command Post Exercise (CPX) in Kabul, Afghanistan from June 7 to 11 in preparation for the upcoming presidential elections.

The intent of the exercise was to ensure security forces are prepared to protect the people of Afghanistan when they head to polling stations August 20.

The main effort for this training was to improve the command and control processes that link the ANA General Staff and the commanders of the Regional Corps, the ANA Air Corps and the Capital Division to strengthen the capabilities required to guarantee the security of national elections.

"We want to ready our staff for unforeseen events," said ANA General Bismullah Mohammadi, Chief of General Staff.

The exercise focused on battle-tracking and crisis action planning to enhance senior leaders' decision-making abilities.

According to ANA Brigadier General Noori, Deputy Chief of Operations, Readiness and Mobilization, "We have been running the CPX in hopes of achieving three goals.

"First, we may face some of the problems during the election that we are working through in this exercise. If that's the case, we will be prepared and understand how to react. Second, we're testing all communications



Photo by J. P. Lage

ANA, ANP, National Directorate of Security (NDS), Coalition forces, and interpreters participated in a week-long CPX in preparation for the August presidential elections. The ANSF will provide comprehensive, integrated security across Afghanistan to ensure the integrity and legitimacy of democratic elections.

to make sure we're connected to all Corps and the National Police. We must be able to communicate swiftly. Third, we are trying to identify all polling centers that may have problems so we can secure them better," explained General Noori.

The battle drills differed in scope and took place across the country. The 201st Corps and Capital Division provided security for movement of election materials. The 203rd Corps dealt with political violence and the crash of an aircraft transporting election workers. The 207th Corps had to reinforce security at a polling site, while the 205th and 209th Corps encountered Anti-Government Elements blocking a highway and capturing a polling center.

"There is a rehearsal process leading up to the elections, so this is the final CPX but not the final rehearsal," stated Canadian Colonel David Henley, Deputy Chief of ANA Development. "This is the CPX where we have a look at the command and control throughout the ANA, but as well, our integration with the Afghan National Police (ANP) through their command center (in the Ministry of Interior (MoI))."

U.S. and Coalition personnel also participated in the CPX, but were primarily involved in an observer capacity. "We want to increasingly take a back seat and allow the Afghans to do what they know how to do best," said Army Major General Richard P. Formica, Commanding General, Combined Security Transition Command - Afghanistan (CSTC-A) "We've looked forward to this exercise to take our appropriate place, behind you [Afghans] and with you."

According to Colonel Henley, "This is a very complex exercise. We've got four different lines of operations all acting concurrently. Back in North America we don't usually work our CPXs quite this hard, so the Afghans have risen to the occasion and are driving very hard. It's going very well and improving every day."

"I hope that we will have a fair and democratic election," General Noori said.

"We have a common cause, we have a common enemy, and we want to accomplish our objectives," General Mohammadi said.

"This is a 'Yak Team Wahed' event," General Formica said. "In this exercise, we are truly 'One Team Together.'"



Photo by Petty Officer Edward Vasquez

ANA Col. Qadir (right), National Military Coordination Center (NMCC) director, reviews information with other ANA officers during the CPX held on the Ministry of Defense compound June 7 through 11. The CPX exercised command and control across all ANSF lines.

Task Force Warhorse Provides Top-Notch Security and Support

Home station

Fort Polk, La. and Chicago Ill.

Personnel

Task Force Warhorse has 25 personnel as well as oversight of the 634th Forward Support Battalion Security (ASB) company and representatives from Contractors from both KRB and BSS.

Commanding Officer

Army Major Tonya Hightower, MP

Senior Non-Commissioned Officer

Army Master Sergeant Charles T. Kidwell, a Combat Engineer, recently replaced Sergeant Major Clinton Gilmore at Task Force Warhorse.

Mission

Task Force Warhorse is responsible for base operations, Quick Reaction Force and security at both Camp Eggers and the New Kabul Compound (NKC), providing services to both Combined Security Transition Command-Afghanistan and US Forces-Afghanistan.



Photo by Petty Officer Edward Vasquez
Specialist Mike Peters of the 634th FSB stands watch during a routine fueling operation on the streets of Kabul.



Photo by Petty Officer 2nd Class Paul Dillard
Sergeant Kristity Thomas of Task Force Warhorse and Specialist Curtis Latz look over the Friday Bazaar on Camp Eggers Kabul as they keep an eye out for contraband amongst the wares.

Duties and Responsibilities

- 24 hr Quick Reaction Force (QRF)
- Supply, local vendors and labor support
- Force Protection- oversight of 634th SecFor Company and BSS security guards. Expected to expand to include Filipino security contractors and an Mongolian SecFor Company in the summer
- Postal- maintains postal system on Camp Eggers and NKC.
- Financial- maintains the finance offices on both Camp Eggers and NKC.

- TMC- Troop Medical Clinic, responsible for the health of personnel on Camp Eggers and NKC, as well as for administering Combat Life Saver classes.
- MPs- Military Police, including K-9 units.
- PX- oversees the AAFES contract for the Post Exchange, as well as the commercial internet service and base restaurants.
- KBR- oversees the contract for base maintenance, billeting and chow-hall services.

“What these Soldiers do daily is nothing short of phenomenal. We perform missions for CSTC-A, CJTF-82 and USFOR-A, which says something about what we do.” —Major Tonya Hightower, Commander

Unit Milestones

- Task Force Warhorse SecFor and QRF has responded to six major Kabul incidents, including the attempted assassination of President Karzai in April of 2008, as well as handling VIP movement security.
- The Task Force was heavily involved in the planning, resourcing and staffing of the New Kabul Compound.
- As part of a Force Protection upgrade for Camp Eggers and NKC, and in an effort to meet the increased staffing requirements, the Task Force was instrumental in bringing a Mongolian Company to provide security for both compounds. This will mark the first time Mongolians have rotated into Afghanistan for an extended tour.

Capital Division Activates

Story by Petty Officer 2nd Class Edward Vasquez, Photos by Petty Officer 1st Class Larry Baruwa

CSTC-A Public Affairs

The activation of the 111th Kabul Capital Division marks a significant milestone for the people of Afghanistan and for the region of Kabul in bringing security and stability to the area.

The Capital Division became operational on May 27th and is responsible for many aspects of security of for capital of Afghanistan and the surrounding provinces.

The purpose of the Capital Division is to establish a

careful handling and cooperation, and has the full attention of ANA leadership.

“This unit will be able to provide security for the area here [Kabul],” said Army Brigadier General Steven Huber, Commander Joint Task Force Phoenix. “They have been training and planning for the elections which are coming up in a few months, and I think that they are going to go far to provide the security that the people need so that they can have a successful election.”

The Capital Division is composed of personnel taken from the current force of the



The 111th Kabul Capital Division activates during a formal ceremony on March 27.



Band members celebrate the activation of the 111th Kabul Capital Division on March 27th.

divisional headquarters that will initially assume command and control of Afghan National Army (ANA) units in the Kabul province. Once the Capital Division is fully operational, it will command additional units in provinces adjacent to Kabul.

The Capital Division headquarters is a complex project that will require

ANA, and is the first of its kind in the ANA. The Capital Division was designed to meet the requirements of a large population situated in a dense area. “This is really good news and I am really proud to be a part of this vision,” said ANA Sergeant Major Abdul Qahir.

The ANA goal for the Capital Division is that it defends the nation’s capital

without detracting from counter-insurgency efforts in the remainder of the country.

The Capital Division will counter threats by using conventional urban infantry tactics in coordination with other military, police, governmental and relief

agencies in order to maintain or restore stability within the Capital. “I am really feeling great, but not just for me but for all the ANA Soldiers,” said ANA Sergeant Mohammed Aijaz.



General Bismullah Mohammadi, ANA Chief of General Staff awards the new unit patch to an officer during the activation of the 111th Kabul Capital Division.

Border Police Upgrade to HMMWVs

Air Force Technical Sergeant
Shawn Cain

CSTC-A LOG ETT

Over 120 Afghan Border Police (ABP) returned to their home units recently with the ability to train their units on newly-acquired up-armored High-Mobility, Multipurpose Wheeled Vehicles (HMMWV). The ABP attended a four-week class taught by Combined Security Transition Command-Afghanistan's Logistics Embedded Training Team. This course was held at the Ministry of Interior's Afghan National Police Transportation Battalion training area.

The ABP is responsible for securing the border between Afghanistan and Pakistan, as well as the border areas across Afghanistan. This has been a difficult and deadly task with the increase of insurgent activity. The ABP were using Ford Ranger pickup trucks to search and patrol

the border, but these trucks did not provide the protection needed against Improvised Explosive Devices (IEDs) or possible ambushes by insurgents. This resulted in a decision to get the ABP trained in operations of up-armored HMMWVs.

The ABP students arrived from provinces such as Jalalabad, Nouristan and Kunar and then took their newly acquired skills back to their respective provinces to train their fellow team members. The course was divided into two, two-week classes that focused primarily on preventative maintenance checks and services, safe vehicle operations, convoy techniques and tactics and driving skills.

Throughout the four-week course, students were evaluated on everything they were taught. In addition, students were also provided classroom lectures, practical exercises on IEDs, and training on communications



Photo by Air Force Technical Sergeant Shawn Cain
Sergeant Zahir Khan checks the serpentine belt on a HMMWV engine for wear and tension as part of his PMCS practical examination.

equipment.

Captain Khalid Zaman, the class leader, commented on the training: "Much of the information we learned was new to us, and some was a much-needed refresher. Every day at the beginning of class, the instructor would have the class recite rules for helmets, seat

belts, combat locks and headlights, referring to the four things we must have on for safety."

Upon graduation, the ABP took possession of their newly-assigned vehicles and convoyed to their respective provinces. They even provided their own gun truck security for the trip home.

ANCOP Graduates 321 New Officers

Story by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

On June 4, 321 members of the Afghan National Civil Order Police (ANCOP) graduated from their 16-week training class to join the officers of the 3rd ANCOP Brigade stationed in Herat, Afghanistan.

Brigadier General Aftakhri, commander of the 3rd Brigade, spoke during the graduation and asked his new officers to do the right thing at all times. He reminded them that the public would be watching them and ANCOP was expected to set the example



Photo by Petty Officer Larry Baruwa
Members of the Afghan Civil Order Police (ANCOP) stand at the ANCOP graduation. Graduates from the 16 week class will join the officers of the 3rd ANCOP Brigade stationed in Herat.

for others to follow.

ANCOP receives some of the most intense training available to police in Afghanistan. In the 16 weeks of training, ANCOP Urban Units receive specialized crowd-control training while ANCOP Rural Units receive specialized patrol tactics training. The courses are taught by International Police Advisors and the U.S. military.

The mission of ANCOP is essential to police reform and counter-insurgency in Afghanistan and is two-fold. Units are divided into two main types: Urban and Rural Units. Urban units establish law and order in population centers, while Rural Units work in high-risk rural areas. ANCOP companies also provide coverage for police districts when Afghan Uniformed Police (AUP) rotate into Regional Training Centers (RTC) for Focused District Development training.

With the newly-graduated battalion joining the 3rd Brigade, 16 ANCOP battalions have been fielded, with a target end strength of 5,365 personnel by January 2010, consisting of four brigades; one Urban Brigade (Kabul) and three Rural Brigades (Kandahar, Adraskan, Zurmat) totaling twenty battalions (8 Urban/12 Rural).

In his keynote address, U.S. Army Colonel Stephen Yackley, the Combined Security Transition Command-Afghanistan Deputy Commander for Police Development, told the recent graduates, "as you prepare to report to your assignment, always remember that ANCOP are the best police force in Afghanistan. Your fellow countrymen know it, and soon the enemies of peace and stability will know it."

EUPOL and CSTC-A discuss Major Crimes Task Force

Story and photo by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

The Combined Security Transition Command-Afghanistan (CSTC-A) Assistant Commanding General of Police Development, Army Brigadier General Anne Macdonald and the European Union Police (EUPOL)-Afghanistan's Deputy Head of Mission, Colonel Peter Horst met recently with senior police mentors from CSTC-A, EUPOL and the International Security Assistance Force to discuss the Afghan National Police's (ANP) Major Crimes Task Force in Kabul.

Brigadier General Macdonald and Colonel Horst led the discussion of how the fledgling program, which originally began as an anti-kidnapping unit, is taking shape to address a broader array of criminal issues.

The project grew in scope as authorities realized that kidnapping was intrinsically linked to organized crime problems and corruption. The anti-kidnapping unit was restructured recently and began to grow to fulfill the needs of a team-based model for the Major Crimes Task Force.

Teams include an investigative team, an evidence management/forensic team, an intelligence coordination team to draw on the resources of other agencies, an electronic intelligence section and a section designated as Attorney General Support.

According to Colin Speedie, CSTC-A senior police mentor and Police Commander in the Australian Federal Police, the program has drawn support from agencies such as the FBI and the Serious Organized Crime Unit from the U.K. The program continues to build relationships with

external agencies.

"As people find out what we do and how we do it, they come on board," said Speedie. "This is the beginning of a national agency that will focus on national and international crimes."

"As people find out what we do and how we do it, they come on board"

—Senior police mentor Colin Speedie



Colin Speedie, CSTC-A senior police mentor from the Australian Federal Police, discusses the ANP's Major Crimes Task Force in Kabul.

ANP Health Care Progresses

Story By Mr. Ted Martinez

CSTC-A Office of the Command Surgeon

The Ministry of Interior (MoI) Afghan National Police (ANP) health care system serves 82,000 uniformed members and 410,000 family members. This system includes a \$94 million MoI Health Program and the

responsibility of maintaining the individual medical readiness of the ANP in order to meet public health and national security objectives.

The first ANP hospital since 1991 opened in November 2007. It is the only ANP inpatient facility in the nation. The hospital currently has 52 beds with 45 authorized personnel

and treats approximately 4,000 patients per month. As of March 2009, authorization was increased to 113 personnel. The ANP Surgeon General plans to further increase the authorization to fill future requirements.

The plan for the facilities includes reconstruction of the previous three-story building next to the ANP Hospital. This was approved by the Interior Minister with funds donated by a Non-Government Organization from Japan. The MoI plans to expand the current hospital to provide space requirements for additional medical services, such as obstetrics for the females and rehabilitation for police officers recovering from battle wounds.

The ANP Surgeon General is developing a comprehensive plan to mentor, train, develop and integrate various activities leading to a sustainable ANP healthcare system. Shared use

of medical capabilities and assets will reduce personnel, facilities, equipment and financial requirements and, most importantly, provide an increased level of medical care for the police force and their families.

These plans include 85 new medical facilities across the nation, with synchronized assignment of personnel, reception of medical supplies and equipment, as well as distribution of 283 new ambulances. The MoI will also develop MEDEVAC capabilities, complete force immunizations and conduct additional training in medical functional areas.

The ANP are on the front lines of battle for peace and stability for the people of Afghanistan. The MoI Health Program will provide the best health care service for the ANP by increasing ANP medical capabilities and facilities.



Photo by Petty Officer 2nd Class Paul Dillard

An ANP officer brings an injured comrade lunch at the ANP hospital in Kabul.

ANA Sergeants Major Conference Shapes NCO Corps

Story & photos by Petty Officer
2nd Class Edward Vasquez
CSTC-A Public Affairs

Countless years of military experience were represented at the Kabul Military Training Center's auditorium as members of Coalition forces and the Afghan National

The event showcased the current development of the ANA Sergeants Major and First Sergeants course to continue shaping the ANA NCO Corp's understanding of the basic fundamentals of training, and developing an army at war. The event also captured the continuing effort to build confidence in and understanding of NCO business, duties and responsibilities of the NCO, and the importance of systems, standards and Soldier professionalism.

The seminar focused on assisting and mentoring ANA Sergeants Major in understanding the way ahead for their NCO Professional Military Education System, career progression and promotions.

The theme of the seminar was "Year of the Bridmal [NCO]." More than 100 ANA and Coalition Sergeants Major attended the event.

During the seminar, ANA Command Sergeants Major showcased examples of precision training for their fighting forces.

"As everybody says, the NCOs are the backbone of the Army, and without the NCOs, the Army would not be able



USFOR-A Command Sergeant Major Iuniasolua Savusa stands with Afghan National Army Command Sergeant Major Roshan Safi during the 5th annual Sergeants Major Conference.

to progress," said ANA 201st Corps Command Sergeant Major Zolha Amaza.

The ANA fighting force currently stands at 89,500 troops and is accelerating growth to 134,000 by December of 2011. The ANA has led an average of 56 percent of deliberate operations per week in 2009.

"We and our Afghan partners are involved in the day-to-day growth of the ANA and ANP," said Combined Security Transition Command-Afghanistan Command Sergeant Major Arthur L. Coleman Jr. "They have adapted to the weapons, they have adapted to the up-armored HMMWV, and they have adapted across the board. I think that they have done a tremendous job."

"Our leadership and training will make the difference," said ANA Sergeant Major of the Army Roshan Safi. "We are fighting for our people. We fight for every province."

"The Afghan National Army is becoming as well equipped and trained as any modern army in the world," said National Guard Command Sergeant Major David Hudson.

"Hands-on mentoring is where we... address mentoring to our peers. ANA leadership... owes everything to the men and women they lead. The ANA is an emerging army, they are becoming a very professional army, and the Afghan National Police are right behind."

"Coalition Soldiers are with us shoulder-to-shoulder fighting the insurgency here in Afghanistan," said Amaza. "As ANA leaders, we owe the Soldiers who are coaching and mentoring us. Thanks to them, we can be successful."

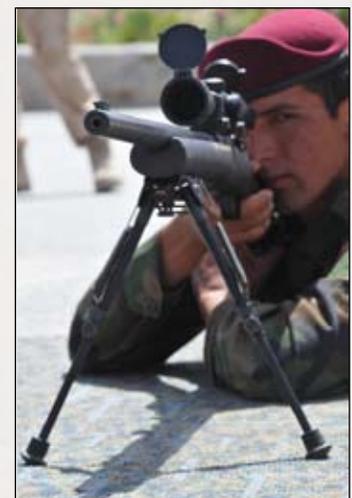


Members of the ANA Commando Brigade set up a mortar tube during the 5th annual Sergeants Major Conference.

Army (ANA) kicked off the 5th annual ANA Sergeants Major of the Army seminar June 1-2.



Sergeant Major of the Army Kenneth Preston and USFOR-A Command Sergeant Major Iuniasolua Savusa chat at the ANA conference.



A Soldier from the ANA Commando Brigade takes aim with an M24 Sniper Rifle during the 5th annual Sergeants Major Conference.



EUPOL Trains ANP for Elections Security

Stories and Photo by Andrea Angeli and Aziz Basam

EUPOL Press Office

EUPOL Mission Statement

“EUPOL Afghanistan shall significantly contribute to the establishment under Afghan ownership of sustainable and effective civilian policing arrangements, which will ensure appropriate interaction with the wider criminal justice system, in keeping with the policy advice and institution-building work of the Community, Member States and other international actors. Further, the Mission will support the reform process towards a trusted and efficient police service, which works in accordance with international standards within the framework of the rule of law, and respects human rights.”

EUPOL, in close cooperation with the Ministry of Interior (MoI), has begun to train Afghan police officers to serve as trainers for the 35,000 officers who

will be deployed throughout the country to maintain security for the upcoming presidential and parliamentary elections. The United Nations Development Program (UNDP) funded special training will be based on the Train-the-Trainers concept and will involve some 350 Afghan policemen from different provinces.

MoI Chief of Training and Education, Major General Gul Nabi Ahmadzai, said that this training is an important step toward the upcoming presidential and parliamentary elections. Through this training, Afghan National Police will be able to ensure security for thousands of polling stations throughout the country.

According to UNDP Chief Electoral Advisor Margie Cooke, the police role in the elections is considered “essential.” Similarly, EUPOL Acting Head of Training Jan Van Gelder reiterated that the European police mission attached great importance to the election training program.



EUPOL's Rune Boiden Kristoffersen of EUPOL speaks with ANP as part of a special training session on election security.

ANP Legal Affairs Expands Training Infrastructure

Lieutenant Commander Tracy Clark
CSTC-A Staff Judge Advocate

The Afghan National Police (ANP) Director of Legal Affairs, working with Combined Security Transition Command-Afghanistan (CSTC-A) Police Development mentors, have improved the capacity and capability of ANP legal advisors through recent infrastructure and training initiatives.

These initiatives include the creation of six regional ANP legal affairs offices and one Border Police legal affairs office. The training and infrastructure initiatives will help the ANP evolve into a police force capable of routinely acting in accordance with the Rule of Law.

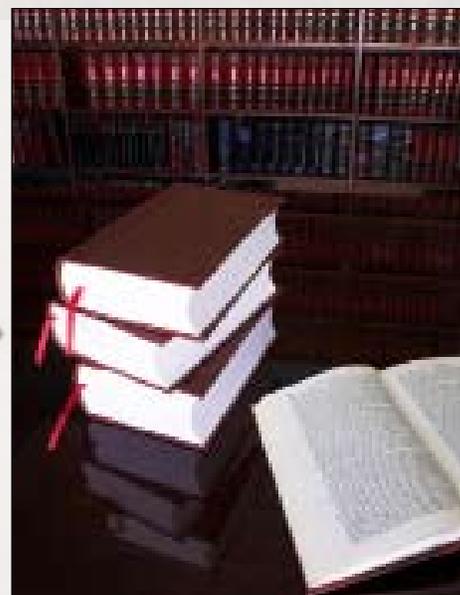
In addition to the new offices, the Kabul City Police Center (KCPC) regional legal office recently held a new three-week course on laws and procedures fundamental to policing. Improvising to find classroom space, 15 ANP legal advisors met in a small

KCPC office to train on the the Afghan Constitution, Police Law, Penal Law, and basic legal research skills. The newly-trained police have already started training other police within their districts. A similar course was conducted for the ANP Central Zone headquarters legal staff in Kabul, as well as for those assigned to the Ministry of Interior Legal Affairs Department.

Having refined the curriculum during the Kabul training, a Staff Judge Advocate Afghan attorney-trainer then conducted three weeks of training in Mazar-e-Sharif. An Afghan attorney-trainer is currently training more police in Herat.

Legal advisor courses will be conducted for the three remaining regional legal offices (Gardez, Kandahar, and Afghan Border Patrol), completing the initial phase of this capacity-building effort. Plans for phase two are in progress, with the development of continuing

legal education curriculum, a request for five U.S. military attorneys to mentor the ANP regional legal offices, and construction of office space in four locations.



June Warrior of the Month



Technical Sergeant Michael E. Ruff
ANAAC Rotary Wing Supply Advisor / CAPTF

Hometown: Pemberton, New Jersey

Family Life: My family is the foundation upon which my career is built upon. My wife is a retired 20-year Air Force veteran who understands the issues a military member goes through. Without her as my shoulder to lean on, I would not have the career I have right now. My kids are my life.

Best Part Of The Deployment: I not only perform supply duties here in Kandahar, I also perform a lot of crew chief functions and a lot of contracting functions. I am also the primary interpreter liaison for the unit. I learn from all of my personal interactions with the Afghan

“My family is the foundation on which my career is built upon.”

—Technical Sergeant Michael E. Ruff

aircrews, the contractors and the interpreters who cross my path. Because of my close dealings with them I ask questions and learn about the culture and the history of the country. The Afghans are very receptive to this and are quick to teach. I feel my curiosity about them, about their families and lives makes them feel comfortable with me. Those days that they called me friend and called me by my name are the days I knew I had made an impression on their lives, and they have made impressions on mine that I will carry with me the rest of my life.

Deployment Goals: As a supply mentor I felt I achieved my goal of helping my Afghan counterparts the day we turned over the keys to the newly built supply warehouse. I enjoyed teaching proper warehousing procedures and how to store and use warehouse space properly. When I went back and saw my teachings being used, I knew then that I had accomplished a small but important feat.

Higher Education: I plan on finishing my degree in Criminal Child Psychology. I hope to help our troubled youth, and young adults across this country. I hope it will enable me to help my own military family in a support type of role. Not as a counselor, but as an ear that will listen.

Hobbies: I have been an avid bowler since I was six. It is one of the few sports that the whole family can come out and enjoy, and we do from my oldest daughter, who bowls on her college team, to my kids who bowl in leagues on the weekends. It brings us all together for good old family fun.

My second favorite hobby is listening to music. Music can pump you up when you are down, and mellow you out after a long day.

ANANCO/Soldier of the Year

Story by Petty Officer 2nd Class Paul Dillard

CSTC-A Public Affairs

The Afghan National Army (ANA) released the results of



Abdulla Nasir,
ANA NCO of the Year

the first ANA Soldier and NCO of the Year competitions on June 2, during the Sergeants Major Conference at the Kabul Military Training Center.

Mohammad Ajmal-Nick Mohammad was selected as ANA Soldier of the Year. Mohammad plans on being a career Soldier with the eventual goal of becoming a Sergeant Major. “I want to be a great Sergeant Major so I can continue to fight for the rights of all NCOs,” he said.

Abdul Nasir was selected as NCO of the Year. He was ecstatic over his selection..

“I feel really happy that I took first place in the ANA. I can’t believe I was chosen out of all the NCOs in Afghanistan,” he said.

The highly competitive selection process began

at the Kandak level. Each ANA Kandak selected one ANA Soldier and one NCO to compete at the brigade level. The Brigades sent their selections to the Corps, and each of the five Corps sent their selections to the conference.

The final candidates ran a gauntlet of tests in front of a board made up of senior ANA enlisted leadership and headed by ANA Sergeant Major of the Army Roshan Safi. The Soldiers and NCOs were tested on their familiarity with a variety of weapons, athleticism, professionalism, leadership, first aid, map reading and ANA history.

Both Nasir and Mohammad were presented their awards before nearly a hundred Sergeants Major from a variety of services and nations, as

well as ANA Chief of General Staff Bismullah Mohammadi and Commanding General of Combined Security Transition Command - Afghanistan Richard P. Formica.



Mohammad Ajmal-Nick Mohammad,
ANA Soldier of the Year

Submit your story and

photos to

The Enduring Ledger

e-mail cstc-ajab@afghan.swa.army.mil



The Combined Security Transition Command-Afghanistan plans, programs and implements the generation and development of the Afghan National Security Force in order to enable the Government of Islamic Republic of Afghanistan to achieve security and stability in Afghanistan.



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