



Inside SWCS

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What's so civil about war, anyway?

Civil Affairs qualification training sends students to win friends and solve problems in war-torn Pineland

Story and photo by Dave Chace

SWCS Public Affairs Office

Part 1 of a 3-part series

It's 8 a.m. and Mark Long's day is already off to a bad start. He's a full-time Red Cross employee managing relief efforts within the war-torn country of Pineland, and he's just discovered that his warehouse of emergency food and water has been completely looted. His security guard is gone, but a man named Faruk, a Red Crescent volunteer for the Arab population of Pineland, is pressing Long for supplies.

"I had a limited supply of food, but now it's gone and I can't give anything to anybody," Long yells in a Southern accent, standing outside his empty warehouse.

"I don't care about everybody, I care about my people," Faruk responds, flexing his biceps and taking a step toward Long. The argument gets louder, and neither gentleman notices a dozen Soldiers in U.S. Army uniforms entering the compound until they've casually walked within a few feet of the altercation.

The Civil Affairs team didn't come to Long's compound to settle an argument; they hadn't known about the robbery, and had never even met Long or Faruk before that morning. They'd come to this site to scout out the airfield's capabilities and potential storage locations for aid and supplies. But amidst the clear conflict, the team saw an opportunity to build rapport with civilians representing two important aid organizations, one with access to a supply line and storage, and another with clear ties to a large portion of Pineland's population.

"I told you, all the food is gone! I don't know who took it, maybe it was your own people!" Long pokes his finger into Faruk's chest.

"No, they did not! But if they did, I don't blame them. They have to eat!" Faruk yells back.

Long mutters that everyone else in Pineland has got to eat too, but

Staff Sgt. Jeremy Parker is already leading him off to the side of the building, sympathizing by telling Long of the time his own home was burglarized, prior to his deployment to Pineland. In the background, Capt. Saulius Simanavicius helps Faruk cool down. Faruk talks about the movers and shakers in the nearby Arabic neighborhood of Freedom Village; Simanavicius listens closely and repeats each individual's name with a flawless accent, which pleases Faruk.

Fortunately for this team, Faruk and Long are characters, and their emotions, situations and lack of food and water are all fictional creations; teaching points in the culminating exercise for the Civil Affairs Qualifica-



Capt. Mike Flury (left) and Staff Sgt. Jeremy Parker speak with Mark Long, a role-player acting as a Red Cross official during the Civil Affairs Qualification Course culmination exercise Sept. 21 at Camp Mackall in Hoffman, N.C. In this scenario, Long's warehouse of emergency food and water has been robbed, and the students must help coordinate safe transportation and security for future supply deliveries.

tion Course at Camp Mackall in Hoffman, N.C. But the team has still got to deal with the situation at hand. They're only three days into the exercise, with almost two full weeks left to go.

Long and Faruk are civilian role-players, contracted by SWCS to commit the culmination exercise's scenarios to memory, including the information that the students are supposed to know and lessons they're supposed to learn.

Simanavicius is getting off-topic with Faruk, talking about the area's widespread poverty, and Faruk knows there's some information vital to the overall scenario that his character must give to the students before they leave.

"I want to fix the main problem as soon as possible," Faruk sets them back on track. "The water here is contaminated." They go on to discuss the causes and history of the local lake's contamination, and Simanavicius takes notes on the medical capabilities in Freedom Village. There's no doubt the team will visit the village themselves in the near future.

"Out here in Pineland, things fall neatly into place," said Maj. Ben Flanagan, the small group's lead instructor. "The real world is very different, but here they learn the appropriate train of thought; asking the right questions and building rapport and relationships."

After 30 minutes of conversation, Long hasn't been offered any solutions from his surprise guests, and he's

starting to get frustrated again.

"You're asking me a lot of questions, and I'm telling you lots of stuff, but you're not telling me what you're gonna' do!" he yells, walking away from the Soldiers, into his empty warehouse.

"What would be better is if we came up with a plan together," suggests another student. Long nods and sits down; this is the line he was waiting for to begin suggesting local transportation and storage resources.

"The whole thing is all about the Army providing as little support as possible," Flanagan said. "It's about the non-governmental organizations and local civilians taking care of their problems; Civil Affairs teams are just the facilitators and coordinators."

Within 10 minutes, the team has concluded the scenario; Long's suggestions have helped them develop their next steps forward, and the conflict appears to have been resolved. Rather than linger, the team wants to make good on their promise to take action and help Long and Faruk's interests.

"They spent more time here with us than any team we've had here, which is good," Long said in conclusion, approaching Faruk and shaking his hand. With the students gone, their fictional conflict is over.

"We gave them our best shot," he said, watching the team's tactical road march disappear around a corner. "Now it's up to them to put it together."

Next week: Nov. 21

The Civil Affairs team conducts an after-action review and prepares to move out to their next scenario.

TWI ties military experience with civilian techniques

By Capt. Caroline O'Malley

Civil Affairs Training-with-Industry participant

The Training with Industry program is a unique opportunity to provide officers with indispensable work experience inside leading companies. Participating companies work in areas



O'Malley

relative to their specific military branch.

These companies provide exposure to new perspectives and techniques in leadership, industry procedures and innovative practices. Officers receive training and networking opportunities that are not traditionally available through military or civilian school systems.

The Civil Affairs TWI program works with the Research Triangle Institute located in the Research Triangle Park complex in Durham, N.C.

RTI works in many of the locations that Civil Affairs Soldiers do as they are frequently a US-AID implementing partner. In the past, Civil Affairs has contributed to RTI programs with some of their smaller projects. RTI is an independent nonprofit institute that engages in research and development with the goal of improving the human condition worldwide. They work with a variety of clients to include U.S., state and foreign governments, academia, industry and private foundations. RTI utilizes six "business units" through which they pursue research activities. They are:

- Social, Statistical and Environmental Sciences
- International Development Group
- Global Health Group
- Discovery and Analytical Sciences
- Engineering and Technology
- RTI Health Solutions

To view more specifics on their programs visit their website at www.rti.org.

The International Development Group focuses the majority of their efforts in social sciences and is the business unit best aligned to Civil Affairs. As the Civil Affairs TWI officer, I work in the IDG area of RTI and have the greatest exposure to their programs and practices. The advantage of a large company like RTI is that I also get exposed to hard sciences and development projects that cross a large spectrum of expertise. The opportunity to see and do things from a different perspective that can be utilized in my military career is priceless.



Master Sgt. David Corcino is promoted to the rank of sergeant major Nov. 1 by his wife, Dawn, and Sgt. Maj. James Voncanon, the senior enlisted National Guard advisor to the U.S. Army Special Operations Command. The ceremony was held at the Green Beret Club on Fort Bragg, N.C. Corcino has assumed the role of senior enlisted National Guard advisor to the U.S. Army John F. Kennedy Special Warfare Center and School. (U.S. Army photo by Staff Sgt. Russell Lee Klika, SWCS Public Affairs Office)

Special Warfare magazine



The October-December 2011 edition of Special Warfare magazine is now available online and in a special-operations unit headquarters near you. This quarter's edition features the future of special-operations forces in Afghanistan. Read below for brief previews of each article in this edition. To download the magazine, please use the QR code above, or visit: <http://bit.ly/tdEIpR>

Forecasting the Future of Afghanistan: The author explains the critical role that village stability operations play in the International Security Assistance Force's counterinsurgency campaign in Afghanistan.

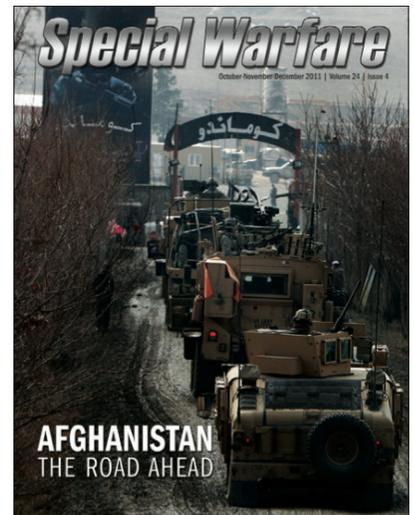
Out of Africa: CMSEs engage vulnerable populations in West Africa to counter the influence of violent extremist organizations.

Game Changers: An in-depth interview with Brigadier General Dadan Lawang, the commander of the Afghan National Army's Special Operations Command. The development of a special forces capability is thought to be the "game changer" in Afghanistan.

Q&A with Brigadier General Edward M. Reeder, Jr.: Brigadier General Edward M. Reeder, Jr. discusses his tasking to create the Afghan Special Forces.

Thinking MISO: Linking Strategy to Selection: USSOCOM's Command Strategy 2010 links the selection of MIS candidates to a suite of cognitive attributes that should be included in the assessment of Soldiers for the 4th MIS Group in order to meet national objectives.

SOF Leader Resources: The UW Auxiliary at Home: A strong Family network - like a developed auxiliary - is a foundational asset that strengthens the Soldier, the unit and the mission.



SWCS Calendar

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
13	Training Holiday	15	16	Civilian Advisory Council meeting	18	19
20	Fort Bragg Clean Sweep (through Wednesday)	Civilian Recognition Ceremony	23	Thanksgiving	Training Holiday	26
27	28	Robin Sage begins	30	1	2	3



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