



# 332nd Warrior Call



## “Premier medical brigade” changes command

By Maj. John Heil  
332nd Medical Brigade

More than a year ago Col. James Snyder (far right in photo) took command of the 332nd Medical Brigade. On July 19, he hands over a “premier medical brigade” to Col. Danny Baldwin.

Snyder’s military experience includes G-7, chief of staff, for AR-MEDCOM, commander of the 307th Medical Group, and acting commander of the 337th and 801st Combat Support Hospitals, executive officer of the 337th CSH, and chief of staff (special pro-

jects) of the 330th Medical Brigade.

“Mission focused leadership and a genuine effort to take care of the Soldier,” said Snyder on July 12, 2008, “That is what my Soldiers can expect of me.”

“I will lead by example and ensure that each member of this Brigade will understand the importance of their role in elevating this Brigade to the highest level,” said Snyder, “I will ensure individual readiness for deployment.”

Col. Snyder ensured

that leaders were held accountable from the top down and the bottom up. During his tenure of command, he commanded more than 5,000 Soldiers in the United States and Puerto Rico. He ensured units were ready for mobilization and deployment during his tenure.

Brigade units participated in many exercises throughout Snyder’s command to include Lightning Rescue and Global Medic. Soldiers and units were mobilized and deployed to serve across the globe in support of Operations Enduring and Iraqi Freedom. Col. Snyder en-

332nd Warrior Call

July 2009  
Volume 2, Issue 11

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## Commander's corner

All good things must end but looking to the future can be exciting. This is a bitter sweet moment for me as I prepare to leave the 332nd Medical Brigade while looking ahead for new opportunities. The opportunity to command is an honor and privilege and we as soldiers understand the meaning of "transition", "realignment", and "change" because the military is always changing and will never "stay the same."

This is also true for Commanders who accept the challenge of command and put forth the effort to make a positive impact will be the first to tell you that we are here for only a short period of time and will move on as the system directs.

I have no regrets except to say that I wish that our professional relationship could have been longer. Just the same, it has been "fun" and "challenging" and I truly believe that I am leaving a

bri-



Col. James Snyder  
Commander

gade that is headed in the right direction and will continue to always look forward. I realize that I say this with some prejudice and realize that you, our down traces, and those above us will be the final judge.

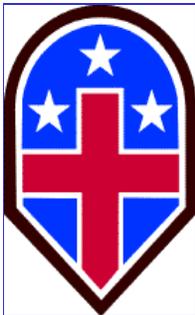
I will never forget what this command has meant to me in addition to meeting and working with so

many fine and dedicated soldiers. We were a TEAM and each one of our Soldiers played a key role in the Brigade Mission.

I ask and encourage you to welcome the new commander, Col. Danny Baldwin, who I have known for many years and who will do an outstanding job. His knowledge, experience, especially his recent command of the 345th CSH and its deployment to Iraq have prepared him to lead the 332nd to the next level including its transition to the 3rd MDSC effective 1 October of this year.

I will always cherish the time spent as your commander and wish everyone the best. Most of all, thank you for your support, confidence, and friendship. Continue to work in making the 332nd Medical Brigade the best damn command in the U.S. Army Reserves.

Hooah!



Commander—Col. James Snyder  
Public Affairs Officer—Maj. John Heil

Contributors—

Col. Danny Baldwin—Incoming commander

Col. Roman Golash—Chief of Staff  
Sgt. Tiffany Martschink—Chaplain assistant

Col. Kevin Carter—Dental Surgeon  
Col. Jaclynn Williams—G4

The Warrior Call is published monthly in the interest of all medical personnel within the 332nd Medical Brigade. It is an unofficial publication authorized under the provisions of AR 360-81.

It is written, edited and published by the public affairs staff of the 332nd Medical Brigade, 160 White Bridge Rd., Nashville, TN 37209. Send all questions, comments and submissions to [john.heil@us.army.mil](mailto:john.heil@us.army.mil)

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## Chief of Staff corner

Benjamin Franklin once said "there never was a good knife made of bad steel." So it is with the United States Army, our men and women are made Army strong by having a steel determination to fulfill the mission at hand. Army strong also means a steel determination to serve our Nation in uniform and in the civilian sector.

In July, the change of command ceremony will take place. Col. Snyder will pass the baton to Col. Baldwin, there may be a change of commanders, but the steel determination to overcome and maintain a forward leaning posture. The 332nd will continue to move forward by remembering "mission has priority."



Col. Roman Golash  
Chief of Staff

We thank Col. Snyder for his outstanding contributions to the Army and to the 332nd. We welcome Col. Baldwin and look forward to new challenges.

We also have the honor to thank Lt. Col. Dewey Crawford and Maj. John Heil who plan to retire. Lt. Col. Crawford, a member of professional services inspired fellow officers with his knowledge and "can do" attitude.

Maj. Heil inspired others to tell the Army story. He is an excellent asset and ensured that our efforts were documented not only in the monthly newsletter, but on the Web, publications and through other media outlets. He trained more than 200 Soldiers on media relations and worked closely with the press.

As these transitions take place, remember to maintain your steel vigilance by being the best you can be and continuing to be Army

## Oral health critical to readiness

By Col. Kevin Carter  
Dental Surgeon

Good oral health has long been associated with youth, vitality, and overall good health. Research also validates good oral health has the additional positive psychological aspects of improved appearance, high self esteem, and a positive impact on normal social development.

Another important reason for oral health maintenance is that your unit depends on it, because your fellow soldiers and commander depend on you. Operations in hostile, austere environments often cannot accommodate dental emergencies. When you become a casualty from disease and non-battle injuries you become a liability to mission success as oth-

ers are required to do your job.

The Army Dental Readiness Classification System is how leaders track the oral health of our soldiers:

Class 1: Worldwide Deployable with no further treatment required

Class 2: Worldwide Deployable with need for non-urgent routine treatment

Class 3: Non-deployable without treatment for urgent conditions that likely will cause a dental emergency within 12 months

Class 4: Non-deployable with no examination documented with the past 12 months

What is your current Dental Readiness Classification? What can you do to avoid becoming a dental casualty?

Practice good oral hygiene and have regular check ups.

Make sure you are a Class 1 Soldier

Maintain and make dental readiness a priority

If we are true to our Soldiers Creed, we must adhere to the tenant to 'always maintain my arms, my equipment, and myself'. Maintaining oral health is essential to individual overall health and fitness, therefore collectively critical to the many demands placed on U.S. Army Reserve soldiers in the ongoing Global War on Terror.

## “Premier medical brigade”, continued from page 1

sured that units trained as they fought and ready for any mission.

He believed that families served an equal role pertaining to mission success as Soldiers. As Snyder addressed Soldiers, he emphasized the importance of families. “The family is the foundation



Col. James Snyder watches firers at the Fort Campbell qualification range during the August 2008 battle assembly.

of every soldier and ultimately the unit,” said Snyder said on July 12, 2008, “The success of the soldier and the unit is dependent on the Soldier having a strong family support structure.”

“Honor and support your fami-



Col. James Snyder talks to troops about the importance of taking care of Soldiers during his first battle assembly in June 2008.

lies,” said Snyder, “Adhere to the chain of command and most importantly be proud of who you

are, what you do, and who you represent.”

The second day of Snyder’s first battle assembly included family day on July 13. “The family is an integral part of the unit,” said Snyder, “And we as Soldiers must ensure that the family is fully integrated into the functions and activities of the unit.”



Col. James Snyder talks with medical personnel of the forward surgical team in June 2009 during Exercise Global Medic at Fort Gordon.

“Mission focused leadership and a genuine effort to take care of the Soldier,” said Snyder, “That is what my Soldiers can expect of me.”

Through his tenure he led by ex-



Col. James Snyder talks with troops about Soldier he just promoted during Exercise Global Medic in June 2009 at Fort Gordon.

ample and through command interaction and emphasis ensured that Soldiers understood the im-

## PAO corner



Maj. John Heil  
332nd “Warrior PAO”

After nearly 24 years, I am retiring from the Army Reserve. During the last ten years of my career, it has been my honor to engage in telling the Army story both in peacetime and wartime.

I appreciate those Soldiers who contributed to the newsletter during my tenure as public affairs officer. I have enjoyed serving as your PAO and I hope to see your stories in the future!

portance of their role in elevating this Brigade to the highest level. Col. Snyder ensured individuals were ready for deployment.

Col, Snyder foresaw the 332nd as the premier medical brigade throughout the Army Reserve medical structure. Through diligence, delegation and his leadership the Brigade provided command and control over assigned medical units in compliance with guidance received from higher headquarters.

As Col. Danny Baldwin, incoming commander, arrives he enters with the knowledge that reporting units are prepared to deploy upon order and ready to provide command, control and medical support based on their assigned mission.

## Warrior-citizens keep freedom ringing

Lt. Gen. Jack C. Stultz  
Commander, US Army Reserve

The birthday of the United States of America, Independence Day, July 4, 1776, was the day Congress approved the words that declared America a free and independent nation.

While our founding fathers anxiously drafted the Declaration of Independence, General Washington, from his headquarters in New York, wrote letters to Congress and his generals pleading for arms, men, and provisions to defend against an imminent British attack. His Army of volunteers and regulars -- made up of our nation's youth who left their

farms, families, trades and professions to fight for the principles of freedom and independence -- formed the legacy of the Citizen-Soldier that lives on in today's Warrior-Citizens.

This tradition continues as every Army Reserve Soldier, Family Member, and Army Reserve Civilian plays a fundamental role in the defense of our nation.

Your duty, honor and commitment during these times of persistent conflict around the world embody the same spirit of liberty and community demonstrated by those early volunteer militiamen who secured our independence as a free nation.

As you celebrate this Fourth of July holiday, take pride in knowing that you share with generations the great tradition of duty, honor, and patriotism.

Every day you make unprecedented sacrifices in response to lengthy and repeated deployments. You are serving at a time when the stakes for our national security are high and the demands on you and your families are significant. Moreover, you serve with an unwavering pride that is appreciated by the American people and me. Finally, and most importantly, you are a positive investment for America's freedom, defense, and independence.

## Warriors bid farewell

By Col. Jaclynn Williams, G-4

Four Warriors will bid farewell on July 19 after the change of command.

Maj. John Heil celebrates nearly 24 years of service. He experienced three combat tours, including the Gulf War, and two tours in Iraq in support of the Global War on Terrorism. He told the Army story by working closely with media and ensured that coverage was positive, accurate and newsworthy.

Lt. Col. Dewey Crawford celebrates more than 30 years of military service. A key figure of the Brigade Special Staff, Crawford



Col. (R) Greg Simpson will be awarded the Legion of Merit along with Chief Warrant Officer 4 (R) Larry Stacey

ensured that other officers were fully informed, worked well together and gave them the inspiration and the edge they needed to be successful in their areas.

Heil from Nashville recently moved to Houston, Texas. Crawford and his family live in Kentucky.

Two Legion of Merit medals will be presented—one to Col. (R) Greg Simpson and the other to Chief Warrant Officer 4 (R) Larry Stacey. Both served since Vietnam and together have more than 80 years of service.

Both Simpson and Stacey live in the Nashville area. Simpson who retired on December 31, 2008, last commanded the 5th Medical Group in Birmingham, AL. Chief Stacey who retired on March 31, 2009, was the food advisor for the 332nd Medical Brigade for many years and as the Staff Operations and Training Specialist, G-3, on the military technician.

## Medical Reservists learn to treat battle casualties

By Nikasha Dicks | Staff Writer  
Augusta Chronicle  
Thursday, June 18, 2009

Michelle Vacho decided to join the Army Reserve in 2006, months after her husband was killed in Iraq by an improvised explosive device. "I never did get closure from that, so I guess you can say what I'm doing now is my closure," she said. "He taught me to do what you believe in, and what I truly believe in is helping our soldiers get home to their families alive."

First Lt. Vacho, an emergency room nurse for 14 years, was among hundreds of Army and Air Force Reservists nationwide at Fort Gordon and Bush Field from June 10 through Monday for the annual Global Medic training exercise.

"It feels good to be able to take my civilian experiences and skills and put them to good use in helping our soldiers," she said. "I do

all that I can so that other families don't experience the pain of losing a loved one like I did." The exercise prepared soldiers in combat health services, brought together tactical and clinical operations and integrated joint and coalition medical forces. Pfc. Andrew Armstrong guarded the Tactical Operations Center, ensuring that anyone who went through was supposed to be there.

"Different stresses have been presented, and I'm learning how to better deal with those stresses and how to appropriately react to them," he said. "We are definitely being prepared for what we may encounter in combat."

The exercise also points out areas that need improvement, said Maj. Sandra Proulx, the head nurse for the 865th Combat Support Hospital. "Here is where we train and learn that failure is a good thing," she said. "This training is a way of fine-tuning our procedures and the way we do things so that

we can provide quality care. If we fail here, we see what we need to correct so that we don't fail out there."

The training was done 24 hours a day, and soldiers were placed in real-life situations, said Maj. John Heil, of the 332nd Medical Brigade Public Affairs. "Every scenario they could imagine, and some they probably wouldn't have thought of, has been playing out here," he said. "So when they are put in that situation in combat zones, they'll know exactly what to do in order to save lives." Simultaneous Global Medic exercises were held at Fort Hunter Liggett, Calif., and Fort McCoy, Wis.

## Incoming commander corner

It is an honor and privilege to be selected as the next commander of the 332nd Medical Brigade. I feel that I have the background and experience to command the 332nd into the new challenges we will encounter in the future.

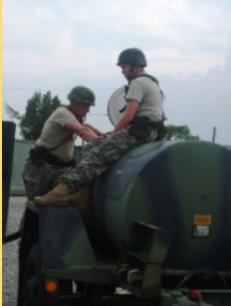
I am a Soldier's commander and will use the open door policy throughout my command. My number one interest will be to take care of our Soldiers and ready for any mission that they may face. I am a strong advocate of ensuring families or involved.



Col. Danny Baldwin  
Incoming Commander  
332nd Medical Brigade

In closing, I challenge each of you to be a team player and join me in making sure the 332nd Medical Brigade is number one in the Army Reserve.

## Global Medic memories



Soldiers fill water buffalo trailer with potable water during Exercise Global Medic on June 13.



Col. James Snyder, 332nd Medical Brigade Commander, promotes 1st Lt. Kimberly Pierson to Captain during Exercise Global Medic at Ft. Gordon, Ga., on June 15.



Spc. Robert Clingham ensures that operating room instruments are sterile during Exercise Global Medic at Ft. Gordon, Ga., on June 14.



Medics prepare patient to go to the next level of care. Patient was leaving the ICW at the CSH and readied for transport to the Forward Staging Facility during Exercise Global Medic in June.



865th CSH food service operations rocks during Exercise Global Medic from June 6-19, 2009, at Ft. Gordon, Ga.



Medical specialists carry litter patients from ambulances to the operating room in the field hospital on June 13, 2009, at Bush Field, Georgia, during Global Medic 2009, a joint field medical training exercise of Army, Air Force and Marine participants. (USAF photo by Senior Master Sergeant Kim Al-lain)(released)



U.S. Army Capt. Anna Mullins, right, Veterinarian Officer in Charge, Fort Gordon, Ga., leads a team of veterinarian technicians during sedation preparation for 'Rex,' a military working dog, prior to a routine tooth cleaning on June 11, 2009 on Fort Gordon, Ga., during medical readiness training for Global Medic 2009. (U.S. Air Force photo by Senior Air-



Blackhawk crew performs inspections on their aircraft at Bush field in Augusta, Ga., for Exercise Global Medic.

# Soldiers...Army's 234th



Soldier talks with distinguished visitors about Ground Ambulance operations during Exercise Global Medic on June 14.



Col. James Snyder, 332nd Medical Brigade Commander, cuts the Army birthday cake celebrating its 234th birthday during Exercise Global Medic at Ft. Gordon, Ga., on June 14.



Pfc. Brandon Blunt, 332nd Medical Brigade, and Maj. Dean Sienko, 3rd MEDCOM (DS), talk during Exercise Global Medic on June 14.



First Sgt. Erik Olafson talks with Soldiers of the 332nd Medical Brigade during Exercise Global Medic at Ft. Gordon, Ga., in June.



Medical providers take care of patients during Exercise Global Medic at Ft. Gordon, Ga., in June.



Command Sgt. Maj. Maureen Goodrich laughs with fellow Soldiers during Exercise Global Medic at Ft. Gordon, Ga.



Cadet Nicole Shea participates in medical evac exercise during Global Medic.



332nd Medical Brigade Soldier steams it up in the DFAC during Global Medic at Ft. Gordon, Ga.



Soldier exits the dining area during Global Medic at Ft. Gordon, Ga.

All photos above by Sgt. Tiffany Martschink, 332nd Medical Brigade public affairs.

## “Medical Warriors at Global Medic”



Medical Warriors of the 332nd Medical Brigade performed in an outstanding manner during Exercise Global Medic at Ft. Gordon, GA , June 6-19, 2009. “Without our troops, we wouldn't be successful,” said Capt. Lloyd Jackson, HHC Commander, “They were outstanding, led the way and because of them other units in the Brigade were successful.” (Photos taken by Sgt. Tiffany Martschink, 332nd chaplain assistant.)

## Command Sergeant Major corner

July is a very special month as we bid farewell to our current commander, Col. James Snyder, and welcome our new commander, Col. Danny Baldwin in a time-honored tradition to recognize, and as a Brigade- SHINE- for two exceptional leaders who have made an incredible impact upon the United States Army Reserve and the Army Medical Department.



It seems like yesterday when I first met Col. Snyder. We sat on an overstuffed couch at Opryland to discuss our commander and Command Sergeant Major relationship. He made no secret that he planned to "grab hold of the Brigade compass" and lead us in the right direction; and he did. I quickly learned Col. Snyder had a high expectation of every Soldier in the Brigade to do their best. As the CSM, I knew exactly what that meant. Col. Snyder understood that Soldiers did their best when they were led by the best. From there, we immediately "clicked".



I've appreciated Col. Snyder's candid, insightful and simple approach to commanding the 332nd Medical Brigade. He believed that



CSM Maureen Goodrich  
332nd Medical Brigade  
Command Sergeant Major

Soldiers needed to be challenged to reach their fullest potential. He also understood the basic building block of the Army is the Noncommissioned Officer. I couldn't agree more!



It wasn't just our shared philosophy that helped us become a great team. Over a very short period, Col. Snyder and I developed a great relationship as commander and CSM. I often told Col. Snyder that there are few times in a person's life when they can "click" with someone.

For this reason, July 19 will be a very sad day for me as I say goodbye to a great commander and an inspirational Leader. I'm immensely honored to have served as his CSM and privileged

to be on his team.

I'm extremely happy to welcome Col. Baldwin as our new commander. As he takes command of the 332nd Medical Brigade, I'm confident that he'll continue to build upon the successes and solid foundation built over the past year and a half. The experience and skill that Col. Baldwin has amassed over his career will undoubtedly benefit the Brigade. Col. Baldwin is aware of the



hard work that's been done and of the challenges that lie ahead.

I had the distinct pleasure of meeting Col. Baldwin when I was a member of the 807th Medical Command and I've always admired his leadership, philosophy and his respect for Noncommissioned Officers. We clicked back then and I can tell you already that Col. Baldwin and I are a team!